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# **Customer Service**

BenQ Materials is a global leader in display materials solutions. Our diverse product portfolio ranges from functional films and advanced battery materials to professional medical, personal aesthetic, and waterproof breathable fabrics. Due to the wide variety of product types, our clientele includes enterprises, distributors, and end consumers. We are committed to providing our customers with satisfactory products and high-quality services. At the same time, we value customer communication and maintaining good interactions to create maximum value for our customers



#### **Customer Service Mechanism**

#### **Display Materials**

BenQ Materials has established a complaint handling process based on the urgency and severity of incidents. When technical service personnel (ES) receive a customer complaint, they follow standard operating procedures to conduct a meeting, identify the root cause, implement improvements, and confirm the effectiveness of these actions to promptly resolve customer issues. In 2023, due to the optimization of management mechanisms, including new product evaluations and the establishment of process monitoring indicators, the total number of customer complaints for display materials was 31, a decrease of 4 complaints compared to 2022, representing an 11% reduction.

#### **Advanced Battery Materials**

BenQ Materials' complaint handling process for battery materials is consistent with the complaint handling process for display materials. In 2023, there was 1 complaint regarding separator films, which was a derivative issue from a 2022 complaint. There were no new complaints.

#### **Healthcare Products:**

#### Medical packaging

The complaint handling process for sterilization packaging materials is controlled and tracked according to the complaint handling procedure with a set response time based on the urgency of the issue. Complaints regarding safety defects are to be responded to within 1 business day, major functional defects within 3 business days, and minor appearance defects within 5 business days.

#### **Wound Care**

All feedback and suggestions from Anscare users/customers are documented using the electronic CCMS (Customer Complaint Management System) to establish customer feedback forms. These feedback forms are evaluated by respective supervisors, who determine the appropriate handling plan for each feedback or suggestion. If the feedback is related to product usage and safety, a complaint process is initiated, and a project improvement tracking is executed to ensure effective enhancement of product quality.

#### Skin Care

Derma Angels has established various channels for customer service, including the official Derma Angels's website, Facebook . Instagram, customer service hotline, and customer service email. Consumers can provide real-time feedback through these multiple channels. The customer service team is committed to providing accurate and professional responses within 24 hours. Furthermore, they continuously monitor and review consumer opinions, providing ongoing care and attention to customer feedback within a two-week timeframe.

#### Vision Care

Miacare provides multiple channels for customer service and complaint handling, including a customer service email, consumer service hotline. Facebook/Instagram community messages, and QR codes for the brand's e-commerce platform. These various methods are available to assist consumers with product inquiries and provide a diverse range of customer service channels for lodging complaints. This approach enables prompt responses and efficient handling of subsequent issues to address any consumer concerns in the shortest possible time.

#### Waterproof and breathable textiles

Xpore categorizes customer complaints into three major types: service, general, and major complaints. Upon receiving customer complaints, Xpore conducts analysis and assessment based on the content of the complaint. Depending on the customer's needs, appropriate services and recommendations are provided in response to the complaint.

Note: Please refer to the BenO Materials ESG official website for the customer complaint processes of each business unit.



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#### **Customer Satisfaction**

#### **Display Materials**

Functional Film Series conducts quarterly customer satisfaction surveys covering product quality, service quality, delivery quality, and R&D technology to ensure customer needs are understood and met. The results of these surveys are compiled and communicated to the relevant departments to formulate improvement strategies based on customer feedback, thereby enhancing customer satisfaction.

In addition to the regular satisfaction surveys, reviews and improvements are also carried out according to the needs of customers' irregular evaluations. Systematic steps are taken to identify the root cause and implement countermeasures. The customer satisfaction survey result for the Functional Film Series in 2023 was 88%, meeting the company's established target.

#### Historical Customer Satisfaction Surveys - Display Materials



#### **Advanced Battery Material**

A quarterly customer satisfaction survey is conducted focusing on four key areas: product quality, delivery quality, service quality, and R&D technology. The customer satisfaction survey result for Battery Materials in 2023 was 97%. In 2023, the scores for "product quality," "delivery quality," and "service quality" improved compared to 2022, while the score for "R&D technology" slightly decreased. Overall, the customer satisfaction met the company's established target.

#### Historical Customer Satisfaction Surveys - Advanced Battery Material

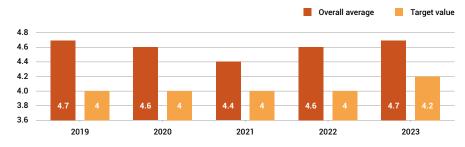


Note: A comprehensive customer satisfaction survey has been conducted since 2019.

#### **Healthcare Products**

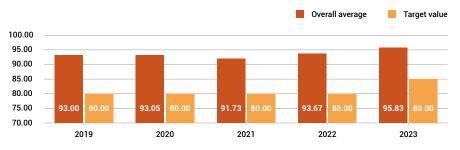
Wound Care: Every year, a customer satisfaction survey is conducted with distributors (external channels, chain pharmacies, hospitals) focusing on five key areas: product quality, logistics, business services, after-sales service, and product training. In 2023, the average customer satisfaction reached a level of complete satisfaction (4~5 points), exceeding the target value.

#### **Historical Customer Satisfaction Surveys - Wound Care**



- Medical packaging: In 2023, the domestic customer satisfaction survey had a response rate of 80.5%, with an average satisfaction score of 95.83 points. During the year, there were 11 complaints about sterilization packaging materials, more than half of which were due to poor sealing of tube bags, primarily caused by insufficient equipment heating and operator errors. To address these issues, the following measures have been implemented, resulting in no further sealing defects in the past six months:
  - 1. Optimized the equipment heating curve and added a non-operation alarm function.
  - 2. Regulated the feed distance to ensure adequate heat pressing.
  - 3. Enhanced quality control mechanisms:
    - Gradually improved the initial random monitoring to comprehensive monitoring.
    - Introduced a one-key function to discharge machine abnormalities.

#### Historical Customer Satisfaction Surveys - Medical packaging





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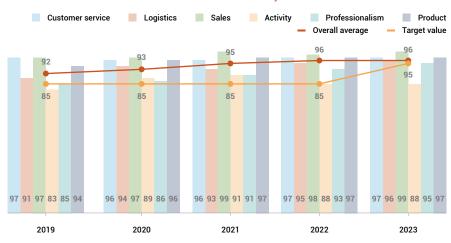
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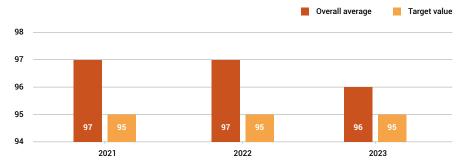
9 Appendix 3 Vision Care: Each year, a satisfaction survey is conducted for distributors (including chain and independent stores). In 2023, the overall average score reached 96 points, surpassing the target of 95 points. Satisfaction across various aspects continued to increase, indicating that brand management has been well recognized by the majority of distributors.

#### Historical Customer Satisfaction Surveys - Vision Care



Skin Care: Each year, Skin Care conducts customer satisfaction surveys via email for major domestic and international partners, agents, and distributors. In 2023, the overall customer satisfaction rate was 96%, slightly above the target of 95%. Customer satisfaction with Angel Care's product quality, after-sales service, product education training, and sales representative services consistently maintained a high level of over 96%.

#### Historical Customer Satisfaction Surveys - Skin Care

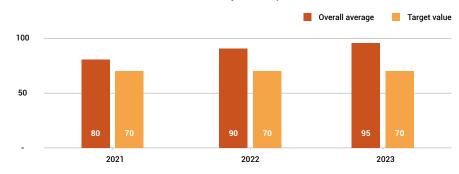


Note: A comprehensive customer satisfaction survey has been conducted since 2021.

#### Waterproof and breathable textiles

Confirming customer requirements and key specifications is crucial. During the development stage, it is necessary to understand the customer's application and specifications. Regular meetings are held for discussion if needed. In 2023, the average satisfaction score was 95 points. If the total score falls below the target (70 points), we will engage with the customer to understand the issues and carry out a review and improvement process.

#### Historical Customer Satisfaction Surveys – Waterproof and breathable textiles



Note: A comprehensive customer satisfaction survey has been conducted since 2021.

#### **Consumer Privacy Protection**

To protect consumer personal data, such as that related to contact lenses and medical products (like acne patches), BenQ Materials collaborates with backend system service providers to ensure the security of consumer information. Both parties conduct regular information security scans during the contract period, and if any vulnerabilities are identified, immediate updates are implemented to ensure a more secure information environment. Additionally, BenQ Materials has initiated a personal data protection improvement project and established a Personal Data Protection Committee to ensure the safety of consumer personal data.







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# **Quality Management**

#### **Quality Mechanism**

Item **Display Materials**  Optimize validation indicator conditions during the new product development stage to meet customer requirements and improve factory production success rate to 100%. Adjust factory process parameters and hardware to address raw material defects. Introduce new equipment for removing foreign objects to enhance process cleanliness and production capability, ensuring new products meet customer requirements and achieve zero customer complaints. Continuously establish and optimize verification indicators for new film materials to support technological breakthroughs in processes. Investigate and simulate end-customer Quality and consumer usage methods to further management upgrade new product capabilities. Collect historical OK/NG data and use machine learning to analyze and establish key process influencing factors.

> Implement equipment pre-warning monitoring, automatic data collection, and

Upgrade automated optical inspection

failure rates and production costs.

Utilize quality tools such as Failure

continuous improvement projects.

Mode and Effect Analysis (FMEA) and

software and hardware to reduce product

build an IoT platform.

#### **Advanced Battery Material**

- Received an S-grade excellent supplier evaluation from a Tier 1 Japanese customer.

   Tytorral audit deficiencies desceed.
- External audit deficiencies decreased by 89%, and IPQA (In-Process Quality Assurance) audit deficiencies decreased by 83%.
- High-risk error-proofing guidance implemented, resulting in the addition of 21 error-proofing devices, 67 enhancements to error-proofing mechanisms, and 8 new equipment warning functions.
- Developed the OCTS one-click traceability system, reducing the time required for investigating customer feedback anomalies by 98%, thereby speeding up the timeliness of customer feedback responses.

#### Healthcare Products

#### Vision Care:

- Maintain existing quality mechanisms for product management and monitoring.
- In 2024, continue to establish a project team to address quality improvement projects (CIP) for customer complaints, focusing on improving the comfort of contact lenses to reduce the number of complaints in Taiwan.

#### Skin Care:

- Yunlin Plant obtained ISO 13485 certification.
- Taoyuan Plant obtained QMS certification.
- Taoyuan Plant obtained Halal certification.
- · Yunlin Plant obtained QMS certification.

#### Medical Packaging:

 Continuously passed TAF laboratory evaluations, continuously improving measurement capabilities, reducing measurement uncertainty from 23.41g to 6.39g, an improvement of over 70%.

#### Wound Care:

- Hemostatic and negative pressure products have been legally sold in the EU. In 2022, completed all preclinical and clinical tests as required by new regulations and submitted MDR applications.
- To expand the coverage of AnsiTech products, passed inspections by the Ukrainian certification body, obtained DSTU EN ISO 13485:2018 certificate; simultaneously obtained market authorization for product SIMO in Ukraine and successfully sold in the country.

#### Waterproof and breathable textiles

- Raw materials are sampled and inspected during production and before shipment as per regulations.
- Continuous quality improvement and review (using flattening machines to reduce seam marks, reducing defect count from 8 to 2, a 75% improvement).
- Obtained ISO 9001 certification.
- Obtained Bluesign certification.
- Obtained GRS (Global Recycled Standard) certification.
- Obtained OEKO-TEX certification.



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#### Item **Display Materials Advanced Battery Material Healthcare Products** Waterproof and breathable textiles Supplier management from raw Vision Care: material inspection to guidance has Use bluesign® approved Maintain existing quality mechanisms for product significantly reduced raw material defect chemical products or raw management and monitoring. material suppliers to ensure rates, providing better supply quality. Systematize supplier component analysis Skin Care: Management is carried out across 12 no harmful substances inspection reports (Certificate of Analysis, dimensions including quality objectives, • Evaluated 12 new suppliers and re-evaluated 47 are used in the production COA) and integrate with the Statistical quality assurance mechanisms, product existing suppliers, achieving a 100% completion rate. process. Supplier Process Control (SPC) system. acceptance, quality anomaly handling, Quality Conduct multi-faceted Medical Packaging: Conduct Quarterly Business Reviews product engineering changes, continuous management supplier evaluations focusing · Adjusted evaluation items to enhance discernment, (QBR) semi-annually. For suppliers improvement, and supplier audits. on processes, facilities, highlighting both competitive suppliers and those with quality issues within the year, Key packaging material suppliers receive testing, environmental impact, needing improvement and support. arrange on-site audits to verify and track guidance to establish correct concepts human rights, and health and improvement effectiveness. Wound Care: for root cause investigation and corrective safety. Evaluated 3 suppliers actions. The Quality Business Review Selected key suppliers for audit based on annual internally, achieving a 100% (QBR) score increased by 0.5 points transaction status, completing evaluations for 50 pass rate. compared to 2022. suppliers under the quality system. • Return rate was 0.26%, which did not meet the target of 0.15%. The main reasons for not meeting the target are: · Negative warping: Inadequate hardness of laminating wheels leading to a decrease Return Merchandise Authorization (RMA) in warp levels. The hardness management mechanism for laminating wheels amount decreased by 85% compared to No product returns/recalls No product returns/recalls issues. Product return 2022. has been redefined, with stricter warp issues. specifications and increased monitoring No product recall cases from customers. of warp levels during production. Scratches: Established a real-time alert mechanism for monitoring the rotation speed of small package corner rollers



across all lines.

#### **Quality Training**

BenQ Materials utilizes course design and the Continuous Improvement Program (CIP) for planning and execution. The courses include QC Story quality improvement methods, the seven quality control tools (QC 7 Tools), statistical process control (SPC), and design of experiments (DOE). These help employees apply their classroom knowledge and skills to real work processes. The CIP projects are executed by departmental project teams targeting specific issues for continuous improvement. Using QC Story quality improvement methods, they analyze and brainstorm solutions. From 2009 to 2023, a total of 228 projects have been completed, with 28 projects concluded in 2023, generating an estimated financial benefit of NT\$195 million.



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# **Supplier Management**

#### **Supplier Sustainable Management Framework**

BenQ Materials has established a sustainable supply chain management framework that mandates all suppliers to comply with sustainability policies or documentation standards. This includes signing a Corporate Social Responsibility Commitment, guaranteeing compliance with regulations on conflict minerals, and signing a Hazardous Substance Management Policy. The framework involves on-site audits, improvement measures, and capacity building for both new and existing suppliers to manage supply chain risks and enhance supplier sustainability performance. Through a series of sustainable management processes, BenQ Materials aims to drive mutual growth and create greater shared value and influence within the supply chain.

#### **Sustainability Policy Document and Regulation**

- Management according to the Responsible Business Alliance Code of Conduct
- Signing of corporate social responsibility undertaking
- Responsible mineral purchase management (supplier shall issue guarantee for nonuse and non-violation of conflict mineral related regulations and requirements)
- Signing of hazardous substance management policy
- Signing of supplier integrity undertaking

#### **New Supplier Searching and Evaluation**

- Supplier Search and Initial Review
- Establishment of Quality Agreement with New Material Suppliers
- Supplier Evaluation: Covers financial status, delivery stability, quality systems, R&D capabilities, environmental health and safety requirements. In 2023, added assessments for corporate sustainability and cybersecurity risk.

#### **Existing Supplier Audit and Guidance**

- Supplier Audits: Includes regular or ad-hoc evaluations and audits (documentary or on-site), ESG audits, and supplier cybersecurity assessments.
- Supplier Guidance

#### **Sustainability Policy Document and Regulation**

#### Signing of Corporate Social Responsibility Undertaking

BenQ Materials requires suppliers to sign a corporate social responsibility (CSR) commitment letter. In 2023, 100% of new suppliers completed the signing process. Among first-tier suppliers, the signing rate was 95%. A few suppliers only agreed to follow BenQ Materials' internal policies without signing additional documents.

#### **Conflict Mineral Procurement Management**

BenQ Materials supports the international initiative for the disclosure of conflict metals and prohibits the use of conflict minerals. The company collaborates with suppliers to investigate the sources of conflict metals, preventing direct or indirect procurement of minerals from armed rebel groups in the Democratic Republic of Congo and its surrounding regions. This initiative addresses social and environmental issues, including human rights violations and armed violence.

Currently, the sources of gold (Au), tantalum (Ta), tin (Sn), tungsten (W), cobalt (Co), and mica (Mica) have been confirmed to be free from conflict areas. In 2023, BenQ Materials assisted 17 customers in the polarizer industry, 14 customers in the optical materials sector, and 5 customers in the battery materials field to verify whether their materials complied with responsible mineral sourcing requirements. None of these materials contained related conflict minerals, and suppliers were required to provide guarantee certificates.

#### **New Supplier Searching and Guidance**

The selection of new suppliers primarily evaluates suppliers based on their financial status, delivery reliability, quality system, and R&D capability. Suppliers that pass the evaluation proceed to sample and small batch production testing.

When procuring new materials, a quality agreement is established with the supplier. For undefined specifications or quality concerns, suppliers must obtain BenQ Materials' approval before shipment. Suppliers are required to proactively notify BenQ Materials of any anomalies, ensuring bilateral communication. Additionally, all raw materials are inspected upon arrival. If materials exceed specification limits and are confirmed to be supplier issues, the supplier must conduct an on-site review. If the supplier is found responsible, an abnormal notification is issued for immediate corrective action

In 2023, three new suppliers were added, all of whom were selected based on environmental standards. New evaluation criteria were added in 2023, including corporate sustainability and cybersecurity risk assessments. Suppliers that do not meet the overall evaluation standards are either guided for improvement or not used.



Search of new supplier

fills out the supplier survey questionnaire form Relevant department evaluation and discussion to supplier to conduit field audit and quality inspection

Record in the qualified supplier list Prototyping and small quantity production

Official order placement

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#### **Existing Supplier Management**

#### **Supplier Audit and Guidance**

BenQ Materials conducts regular and ad-hoc evaluations of qualified suppliers for critical materials based on four key criteria: Quality, Technology, Delivery, and Cost. Suppliers with actual transactions within the year are audited once annually, with the audit schedule for the following year finalized by the end of December. In special circumstances, ad-hoc audits or quidance may be conducted as needed.

Audit ratings are categorized into three levels: A, B, and C.

- level suppliers are qualified, but they are still required to submit improvement plans and reports for any poorly rated items, with incoming inspection personnel regularly monitoring their progress.
- B-level suppliers are conditionally qualified, requiring discussions about supply modes and corresponding measures, along with continuous improvement and reporting.
- C-level suppliers are deemed unqualified.

Supplier Type	Number of Audited Suppliers	2022 Audit Result	Audit Ratio
Polarizer suppliers	60 suppliers	Class A suppliers 56 Class B suppliers 4	100%
Optical film suppliers			100%
Optical adhesive suppliers	23 suppliers	Class A suppliers 22 Class A suppliers 21	100%
Advanced Battery Material	9 suppliers	Class A suppliers 8 Class C suppliers 1	100%
Vision Care	24 suppliers	Class A suppliers 24	100%
Skin Care product suppliers	59 suppliers	Class A suppliers 59	100%
Waterproof and breathable textiles	3 suppliers	Class A suppliers 3	100%
Wonder Care suppliers	19 suppliers	Class A suppliers 19	100%
Medical packaging suppliers	50 suppliers	All audits passed successfully.	100%

Procurement strategies are adjusted based on evaluation results, prioritizing orders and increasing purchase volumes from highly rated suppliers. Unqualified suppliers must improve within a set timeframe, after which relevant departments discuss whether to continue procurement. Special guidance plans are implemented if necessary, requiring improvement within six months. If no improvement is observed after long-term reviews or onsite guidance, the supplier's qualification is revoked.

First-time audits for new suppliers and regular audits for qualified suppliers can be conducted as paper-based or on-site evaluations depending on the situation. Onsite audits require supervisor approval or discussion in meetings before proceeding with the audit process.

#### **Conduct Irregular Audits and Guidance Reasons**

- Occurrence of Major Quality Issues (causing material shortages or significant losses to BenQ Materials or customers)
- Significant Supplier Deficiencies that require improvement confirmation
- Specific Purposes (e.g., new employee training, ongoing quality issue tracking)
- Exempt Suppliers (excluding suppliers of consumables and nonmaterials)
- Important Changes in Supplier 4M (Man, Machine, Material, Method)

#### **Supplier Categories**

Raw Materials • Packaging Materials	(BOM)			
Outsourced Manufacturing				
Components and Consumables				
Equipment				
Engineering (including labor)				
Supplier Classification	2023			
Number of Tier 1 Key Suppliers 87				
Number of Non-Tier 1 Key Suppliers 1,161				

Note 1: Definition of Primary Supplier: A supplier that causes production interruption (72 hours without recovery) or has more than 3 transactions per year with a total amount exceeding NTD 5 million.

Note 2: Definition of Key Primary Supplier: A supplier among primary suppliers that accounts for 85% of the transaction amount.



#### **ESG Auditor**

In 2023, we continued to conduct ESG audits on suppliers using the RBA framework. We arranged for training in RBA auditing for departments such as procurement, environmental safety, and human resources. Based on the transaction amounts with key suppliers, we identified highrisk targets. These high-risk suppliers were designated as necessary ESG audit targets. The audit criteria included supplier self-assessment scores and information from ESG/CSR reports. Suppliers were classified into A, B, C, and D risk levels, with C and D being medium-high and high risk, respectively, requiring mandatory audits. In 2023, we completed ESG audits for 4 suppliers, all of which passed.

From 2024 to 2026, we plan to complete ESG audits for 15 suppliers identified as medium-high and high risk. In 2024, we aim to complete audits for 30% of these suppliers. We will continuously adjust the annual ESG audit targets based on the actual progress to ensure the completion of our goals and mitigate risks related to the supply chain.





















# 9 appendix

#### **Supplier Information Security Management**

In 2023, BenQ Materials conducted an information security survey across its various business units. The survey targeted the top 10 suppliers by procurement amount and was completed in July, serving as the basis for subsequent management. Additionally, BenQ Materials will require future system service suppliers to have ISO 27001 certification as a crucial criterion for selection, ensuring comprehensive implementation of the organization's information security needs and management. (For more details, please refer to section 3-5 Information Security Management.)

# **Supplier Energy Conservation and Carbon Reduction Assistance Program**

In 2023, BenQ Materials selected local key suppliers as the first phase of guidance targets. During the latter half of the year, discussions were held with these suppliers regarding carbon emission sources. The company also provided assistance in identifying carbon emission sources and offered guidance and exchanges on energy saving and carbon reduction initiatives

#### **Green Procurement**

BenQ Materials supports the Ministry of Environment's green procurement policy by adhering to green procurement principles, minimizing the purchase of disposable items, and evaluating products and services that meet the Ministry's recognized green label standards. As a result, BenQ Materials was recognized as an "Outstanding Unit in Promoting Green Procurement by Private Enterprises and Organizations" for 2023. The company reported a total procurement amount of NT\$8.27 million for 2023. BenQ Materials plans to expand these efforts, taking concrete actions to practice responsible procurement in the future.



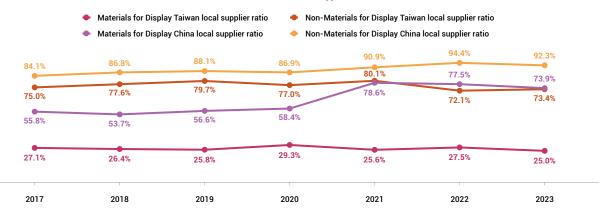
#### **Local Purchase**

Materials for functional film products (polarizers/optical films/separation membranes/smart window films) are mostly produced by overseas suppliers, with only a few local (Taiwan) suppliers unable to meet BenQ Materials' specifications. As a result, the number and proportion of local suppliers and procurement amounts have been relatively low. However, analyzing procurement amounts over the past five years shows a trend of increasing local procurement. In 2023, the proportion of local procurement in Taiwan was 19.7%, up 2.2% from 17.5% in 2022. BenQ

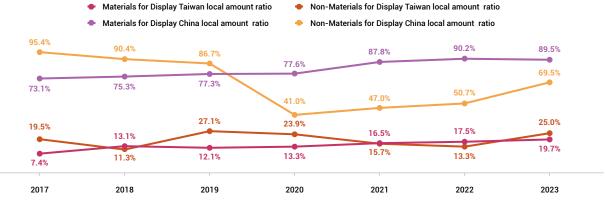
Materials aims to continue collaborating with local suppliers to reduce transportation carbon mileage and promote the local economy.

For materials not related to functional films, the local procurement proportion in Taiwan was 25.0% in 2023, an increase of 11.7% from 13.3% in 2022. The proportion of local suppliers for functional films in China remained stable at 73.9% in 2023, with the local procurement proportion at 89.5%.

#### **Historical Purchase Local Supplier Ratio**



#### Historical Purchase Local Amount Ratio







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# **Human Rights Management**

BenQ Materials adheres to the principles of international human rights conventions such as the United Nations Universal Declaration of Human Rights (UDHR), the United Nations Guiding Principles on Business and Human Rights (UNGPs), and the OECD Guidelines for Multinational Enterprises. The company also follows the code of conduct outlined by the Responsible Business Alliance (RBA) to fulfill its commitment to human rights. Regular human rights due diligence processes are conducted to identify and assess risks related to human rights issues, ensuring effective control over the impacts and risks. These assessments are continuously updated and adjusted as needed. Detailed information on BenQ Materials' human rights policy can be found on the ESG website.

#### **Human Rights Due Diligence**

In accordance with international human rights standards and local human rights laws, BenQ Materials initiated a human rights due diligence plan in 2023. The initial phase focused on conducting human rights due diligence for internal employees. Starting from 2024, the company will extend this due diligence process to the value chain, including suppliers. The findings from these investigations will inform subsequent management actions to implement effective measures, thereby minimizing the impact of human rights risks on the company's operations.



#### **Human Rights Management Steps**

#### **Risk Assessment and Identification**

BenQ Materials conducts risk assessment and identification based on the United Nations Guiding Principles on Business and Human Rights (UNGPs) and the Responsible Business Alliance (RBA) standards. The company has selected 16 key human rights topics for evaluation. This comprehensive assessment process includes consideration of labor rights, working conditions, non-discrimination, and other fundamental human rights issues.

BenQ Materials' Focus on Human Rights Issues:

#### Governance Issues

Protection of User Privacy

#### **Labor Rights Issues**

Personal Freedom and Security, Working Hours, Wages and Benefits, Freedom of Assembly and Association, Prohibition of Child Labor, Physical and Mental Health Rights, Freedom of Speech and Expression, Maternal Protection, Non-discrimination and Inclusion, Freedom to Choose Employment, Prohibition of Forced Labor, Right to Family Life

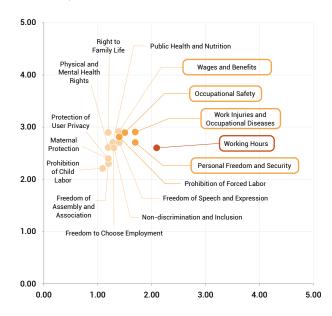
#### Health and Safety Issues

Occupational Safety, Work Injuries and Occupational Diseases, Public Health and Nutrition

#### **Human Rights Risk Matrix**

In 2023, BenQ Materials conducted a human rights risk assessment focusing on its internal employees as the primary subjects. The assessment covered all official employees across Taiwan's operational sites, including Taoyuan Plant, Longke Plant, and Yunke Plant. A total of 467 questionnaires were collected for this study.

Through data analysis, it was determined that there were no significant human rights risks. However, working hours were identified as approaching a medium-risk level. Other areas such as wages and benefits, occupational safety, work injuries and occupational diseases, and personal freedom and security were classified as low-risk. Following discussions in the ESG quarterly meeting, it was decided to incorporate these five issues into subsequent mitigation and adaptation measures.



Note: The X-axis represents the severity of impact; the Y-axis represents the likelihood of impact.



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**Tracking and Communication** 

People Involved	Human Rights Issues	<b>Goals and Actions</b>	Risk Assessment	Mitigation Measures	Adaptation Measures	<b>Communication Channels</b>
	Occupational Safety and Work Injuries and Occupational	1. Establish Safety and Health Work Regulations and an "Occupational Safety and Health Management Manual," as well as secondary and Work es and  1. Results of General and Special Hazard Health Examinations 2. Regular Monitoring Results (including tiered management)		1. Establish an Occupational Safety and Health Committee in compliance with the "Occupational Safety and Health Act," with committee members including heads of various departments and occupational safety and health personnel, chaired by the Vice President. Regular meetings are held to review the safety status of machinery, equipment, and environments in all work areas, and to develop improvement measures and track results. 2. Implement the ISO 45001 Occupational Safety Management System across all operational sites. 3. Develop and implement an occupational safety and health management plan. 4. Establish a change management review mechanism for new chemical substances, machinery, equipment, and changes in operational areas, and propose corresponding safety management measures, along with providing relevant safety training for personnel. 5. Conduct hazard identification and risk assessment during the introduction of new machinery, chemical substances, and annually. Using the 80/20 rule, aim to reduce unacceptable risk factors or their occurrence rates to achieve the goal of risk reduction. 6. Organize traffic safety activities to enhance employees' defensive driving concepts through game experiences and quick quiz activities. 7. Provide on-site occupational physician services and personal interviews. 8. Implement ergonomic hazard prevention plans.	1. In the event of an emergency that endangers life safety, employees have the legal right to cease operations and evacuate to a safe area.  2. Establish an abnormal event reporting process. Upon receiving a report of an incident, occupational safety personnel will conduct an accident investigation, and medical staff will provide care for the injured and assist in work reassignment or return-to-work arrangements. The findings of the incident investigation and corrective measures will be reported at the monthly safety meeting and the Occupational Safety and Health Committee.  3. Provide medical assistance to personnel.  4. Provide legally mandated leave and wage compensation for work-related injuries.	Monthly Safety Meetings: Regular meetings held to discuss safety issues, review incidents, and implement improvements.     Occupational Safety and Healtl Committee Meetings: Schedule meetings where safety and health policies are reviewed, risks are assessed, and safety strategies are planned.     Occupational Safety and Health E-Newsletter: A digital publication providing updates, safety tips, and information on occupational health and safety     Health Management System: A comprehensive system for monitoring and managing employee health, including medical check-ups and health records.
All employee	Working Hours	Formulating "Work Hours Management Policy": Establish a comprehensive policy to manage and regulate employee work hours, including guidelines for normal working hours and overtime.      Implementing Attendance and Overtime Application Systems: Develop and deploy systems for tracking employee attendance and processing overtime requests, ensuring compliance with work hour regulations and facilitating efficient management of work hours.	Monitor Overtime Records: Ensure that overtime hours are tracked accurately and verify that they do not exceed the legally permitted limits.     Feedback through Grievance Channels and Labor-Management Meetings: Use these platforms to gather employee feedback and opinions regarding work hours and any concerns they may have.     Conduct Regular Employee Satisfaction Surveys: Periodically survey employees to understand their perspectives on work hours and gather insights for potential improvements.	Strict Enforcement of Work Hours Regulations: All overtime work must be applied for in advance and approved by a supervisor.     Provide Adequate and Reasonable Staffing: Ensure that sufficient staffing levels are maintained to manage workloads without excessive overtime.     Regularly Provide Attendance and Overtime Records: Supply supervisors with up-to-date attendance and overtime data to facilitate effective management and control.	Provide Compensatory Leave or Overtime Pay for Employees Working Overtime: Ensure that employees who work extra hours are adequately compensated through either additional leave or overtime payments.  Implement Corrective Measures for Excessive Overtime: If an issue of excessive overtime is identified, require supervisors to implement corrective actions to address the situation.  Review and Adjust Staffing and Scheduling Policies: Regularly evaluate and, if necessary, adjust staffing levels and scheduling practices to prevent overwork and ensure optimal workforce management.	Establish Employee Complaint and Suggestion Boxes with Guaranteed Anonymity: Set up secure and anonymous complaint and suggestion boxes for employees to express their concerns and suggestions without fear of retaliation.      Hold Regular Labor-Managemer Meetings: Conduct regular meetings between employees and management to discuss and address workplace issues, ensuring open communication and collaboration.
	Wages and Benefits	Establish a Compensation and Benefits Policy Balancing External Competitiveness and Internal Fairness	Review External Market Compensation Levels to Ensure Internal Salaries Meet or Exceed Standards     Develop a Benefits System in Reference to Benchmark Companies and Legal Regulations, Designing a Compensation System that Upholds Internal Equity and Equal Pay for Equal Work through Performance Evaluations	Regularly review legal regulations to ensure that the compensation and benefits system complies with laws.     Regularly review internal compensation and benefits plans to ensure external competitiveness.	If the audit reveals that salaries and benefits do not meet legal requirements, refund the employees' entitled rights and inform them of the subsequent corrective measures.	Employees can view their salary on the system/mobile app, and any changes to benefits will be announced.
	Personal Freedom and Security	Provide a safe, healthy, and harassment-free work environment	Workplace Unlawful Conduct Complaint Investigation Cases.	Establish the "Procedure for Preventing Unlawful Conduct during Job Performance" and publicly disclose it. Conduct regular training sessions for all employees.	Victim: Depending on the situation, adjust job responsibilities or work area as needed, and provide psychological counseling assistance.     Perpetrator: If the investigation confirms the misconduct, take disciplinary action in accordance with company policies.	General Manager's Mailbox, Employee Feedback Channels, Mailbox and Phone for Reporting Unlawful Acts.

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# **Manpower Overview**

#### **Recruitment Policy**

Through fair, just and open recruitment mechanism, BenQ Materials aims to establish diverse, inclusive, friendly and lively working environment. Comply with relevant labor laws and international human rights convention of the country where each business operation office is located. The company is committed to the protection of employee human rights, and the employment policy does not involve any discrimination in gender, race, social and economic level, age, marriage and family status, etc. In addition, the company implements equality and fairness in the employment, recruitment criteria, remuneration, welfare, training, evaluation and promotion opportunity. The aforementioned employment policy is specified in the work rules and is also included in the employment contract and training materials for new employee orientation. BenQ Materials expects to achieve outstanding and open working atmosphere, in order to effectively increase work efficiency and team coherence

#### **Employee Statistics**

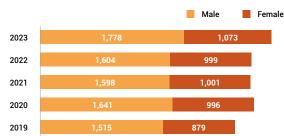
As of the end of 2023, BenQ Materials employed a total of 2,851 individuals globally, including 313 dispatched workers. There were no significant changes in the number of employees at various operational locations in 2023. The overall increase in staff was primarily due to the addition of employees from the subsidiary Weipu Industrial. The Taiwan operations had a total of 2,061 employees, while the Suzhou and Wuhu plants in China had 790 employees.

Among the employees at BenQ Materials, 2,151 are permanent employees with indefinite-term contracts. There were a total of 700 temporary employees, which includes 387 contract employees and 313 dispatched workers. The temporary employees are also on indefinite-term contracts. The majority of dispatched workers are concentrated at the Suzhou plant, where they handle tasks related to the production line, such as visual inspection and packaging. Compared to the previous year, the number of dispatched workers at the Suzhou plant decreased by 63, mainly due to improved employee retention rates and an increase in the number of dispatched workers becoming permanent employees.

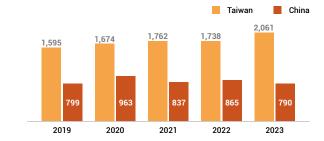
BenQ Materials has a total of 1,018 non-employee workers, including on-site contractors and engineering subcontractors. The on-site contractors encompass personnel for catering, security, and cleaning services, totaling 135 individuals based on the actual number of service providers. In addition, there are 883 individuals working as engineering subcontractors.

Data Category	empl	oyee inform	ation broker	down by ge	nder	employee information by region				
Statistical Item	Female Employees	Male Employees	Total Employees	Female Percentage	Male Percentage	Employees in Taiwan	Employees in China	Total Employees	Taiwan Percentage	China Percentage
Total Number of Employees	1073	1,778	2,851	38%	62%	2,061	790	2,851	72%	28%
Number of Permanent Employees	806	1345	2151	37%	63%	2,029	122	2151	94%	6%
Number of Temporary Employees	267	433	700	38%	62%	32	668	700	5%	95%
Number of Employees with No Hourly Guarantee	0	0	0			0	0	0		-
Number of Full-time Employees	1071	1776	2,847	38%	62%	2057	790	2,847	72%	28%
Number of Part-time Employees	2	2	4	50%	50%	4	0	4	100%	0%

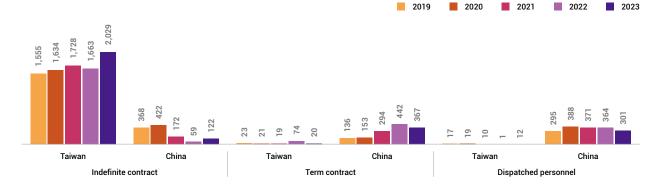




#### Historical Total Number of Employees (According to business location)



#### Historical Employment Contract Number of Employees (Statistics according to business location)



Note 1: The scope of manpower data disclosure includes Taiwan (including subsidiaries) and mainland China; the Taiwan employee statistics cover headquarters, Longke Plant, Yunke Plant, United Medical Materials, Jinjie, Shuochen, and Weipu; the mainland China employee statistics cover the Suzhou Plant and Wuhu Plant.

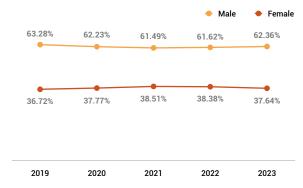
Note 2: The method of counting personnel is based on the number of employees as of December 31, 2023.



According to the contract type statistics, in 2023, there were only 4 part-time employees at various operating locations in Taiwan (accounting for 0.14%), with 3 at the Taoyuan Plant and 1 at the Yunke Plant. By gender, there were 2 females and 2 males. There were no part-time employees at the Suzhou and Wuhu plants in mainland China.

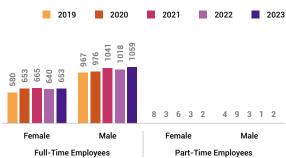
In 2023, the gender statistics show that the proportion of female employees was 37.64%, while male employees accounted for 62.36%. Based on age statistics, the average age was 34.9 years. Employees under 30 years old made up 27.15%, those aged 31-50 years (the main age group) accounted for 68.61%, and those over 51 years old comprised 4.24%.

#### **Historical Employee Gender Ratio**

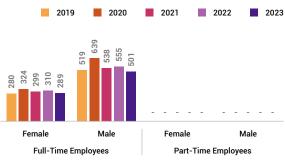


According to the analysis of gender ratios by job level and function, the proportion of female administrative staff (75.32%) was higher than that of males. The proportion of female junior supervisors (40.7%) was slightly higher than the overall company gender ratio, while the proportion of female middle and senior managers (28.41%) and female engineering staff (34.61%) was slightly lower than the overall company gender ratio. In 2023, 99.32% of the middle and senior managers hired in Taiwan were nationals, while in the Suzhou and Wuhu plants, the proportion of middle and senior managers hired who were Chinese nationals was 62 06%

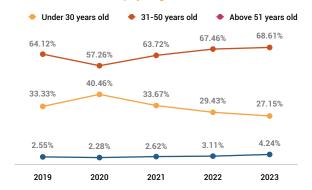
#### **Historical Total Number of Employees** (Contract type and gender/Taiwan) 2019 2020 2021 2022 967 976 1041 1018 1059



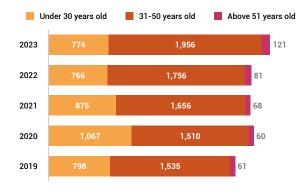
#### **Historical Total Number of Employees** (Contract type and gender/China)



#### Historical Employee Age Distribution Ratio



#### Historical Total Number of Hired Employees (by Age Group)



Data Category	ategory Job Level/Gender							Job I	_evel/Age G			
Statistical Item	Number of Females	Number of Males	Total Number	Female Percentage	Male Percentage	Number of Employees Under 30	Number of Employees Aged 31-50	Number of Employees Over 51	Total Number	Percentage Under 30	Percentage Aged 31-50	Percentage Over 51
Middle and Senior Managers	50	126	176	28.41%	71.59%	0	137	39	176	0.00%	77.84%	22.16%
Junior Supervisors	70	102	172	40.70%	59.30%	1	163	8	172	0.58%	94.77%	4.65%
Engineering Employe	193	372	565	34.16%	65.84%	130	419	16	565	23.01%	74.16%	2.83%
Administrative Employe	177	58	235	75.32%	24.68%	42	179	14	235	17.87%	76.17%	5.96%
Junior Employe	583	1,120	1,703	34.23%	65.77%	601	1058	44	1,703	35.29%	62.13%	2.58%
Total	1,073	1,778	2,851	37.64%	62.36%	774	1,956	121	2,851	27.15%	68.61%	4.24%



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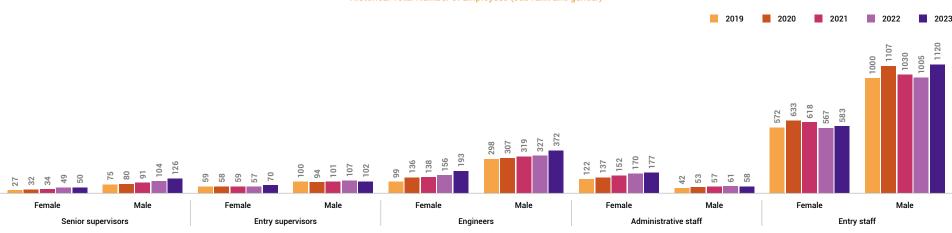
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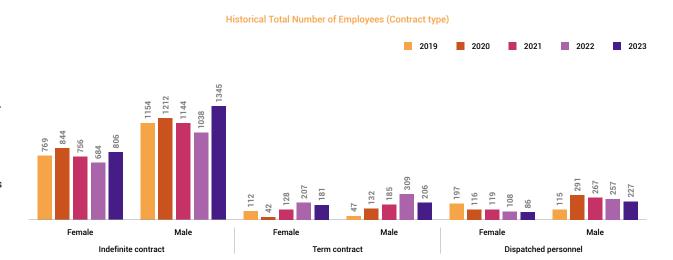


Note 1: Senior management refers to manager level and above; junior management refers to deputy manager level; engineering staff includes engineers and researchers; administrative staff includes specialists and clerks; entry-level staff refers to factory workers who do not belong to the aforementioned categories.

Note 2: BenQ Materials does not have employees with guaranteed minimum hours. BenQ Materials does not have part-time employees in China.

BenQ Materials is committed to providing employment opportunities for individuals with disabilities. In 2023, the company employed 15 people with disabilities in Taiwan, which constitutes 0.88% of the total workforce in Taiwan, representing an increase of one employee from 2022. According to the Protection of Rights of Persons with Disabilities Act, the required number of employees with disabilities varies by facility. For the combined Taoyuan and Longke facilities, the required number of employees with disabilities is 16, and the actual number employed is 15, including 3 employees with severe disabilities. Since each employee with a severe disability counts as two for compliance purposes, the employment rate reached 112.5% in 2023. The Yunke facility is required to employ one person with a disability but currently employs none. To address this shortfall, BenQ Materials plans to review job positions, particularly in business support and employee service roles, to identify suitable opportunities for individuals with disabilities and continue discussions with departments on job arrangements and designs tailored to individuals with disabilities.

BenQ Materials is also committed to supporting employment opportunities for indigenous people in Taiwan. In 2023, the company was required to employ 16 indigenous employees but exceeded this requirement by employing 27, achieving a compliance rate of 168.75%. This number represents 1.58% of the total workforce in Taiwan. These figures reflect BenQ Materials' dedication to creating an inclusive workplace and providing equal employment opportunities for indigenous employees.





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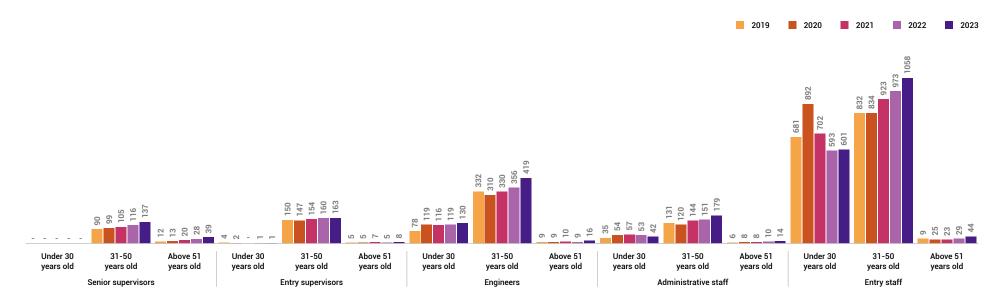
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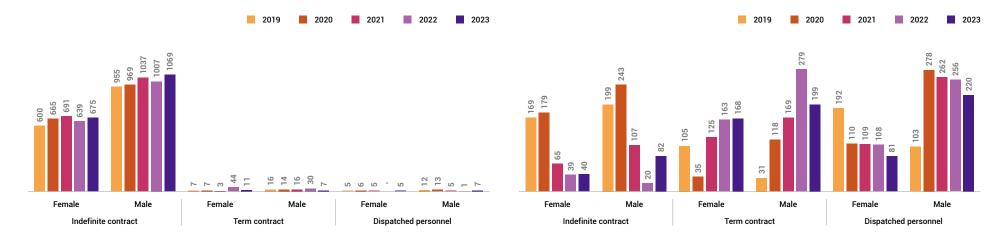
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#### Historical Total Number of Employees (Job rank and age)



#### Historical Total Number of Employees (Contract type and gender/Taiwan)

#### Historical Total Number of Employees (Contract type and gender/China)





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#### **Staff Turnover**

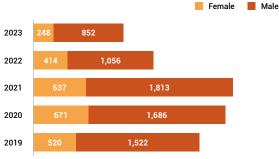
In 2023, the formal employees at BenQ Materials included both fixed-term and indefinite contract employees. The annual turnover rate across various facilities in Taiwan (headquarters, Taoyuan, Longke, Yunke, and Lianhe Medical. including subsidiaries) was 22.07%. Analyzing the turnover rate by gender, the annual turnover rate for male employees was 20.28%, while for female employees it was 25%. When broken down by age group, employees under 30 had a turnover rate of 29.18%, those aged 31 to 50 had a turnover rate of 20.21%, and those over 51 had a turnover rate of 15.32%. The turnover rate for employees under 30 was notably higher compared to other age groups. The annual hiring rate in Taiwan was 19.31%, with the hiring rate for male employees at 18.01% and for female employees at 21.43%. Given the gender distribution of the workforce, the hiring rate for female employees was slightly higher than for male employees. By age group, the hiring rate for employees under 30 was 34.80%, for those aged 31 to 50 it was 15.48%, and

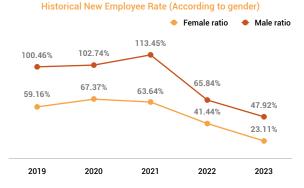
for those over 51 it was 4.50%. Due to the company's growing operational scale and the development of new businesses, the hiring rate for employees under 30 was significantly higher. The turnover rate in Taiwan was slightly higher than the hiring rate.

In the Wuhu facility, the annual turnover rate for 2023 was 120%, with a turnover rate of 145.95% for male employees, significantly higher than the 46.15% for female employees. By age group, the turnover rate for employees under 30 was 288.46%, for those aged 31 to 50 it was 64.29%, and for those over 50 it was 0%. The turnover rate for employees under 30 was notably high. The annual hiring rate in Wuhu for 2023 was 106%, with a hiring rate of 128.38% for male employees and 42.31% for female employees, indicating a relatively higher rate for male employees. By age group, the hiring rate for employees under 30 was 292.31%, for those aged 31 to 50 it was 38.75%, and for those over 51 it was 75%.

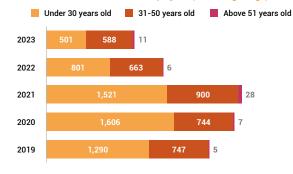
At the Suzhou facility, due to a labor shortage in the local market and heightened competition for talent, the recruitment strategy primarily involved collaborating with staffing agencies to recruit employees on a contract and temporary basis. This reliance on short-term employment resulted in a significantly higher turnover rate compared to other facilities. In 2023, the annual turnover rate at Suzhou was 95.36%. Despite ongoing business expansion, the annual hiring rate of 86.38% was lower than the turnover rate. The annual hiring rate for male employees (123.42%) was lower than the turnover rate (133.96%), and for female employees, the hiring rate of 26.24% was also lower than the turnover rate (32.70%). By age group, the turnover rate for employees under 30 was 108.53%, for those aged 31 to 50 it was 87.32%, and for those over 50 it was 100%. The annual hiring rate by age group showed 100% for employees under 30, 78,46% for those aged 31 to 50, and 50% for those over 51.



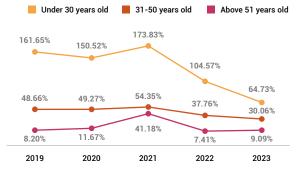




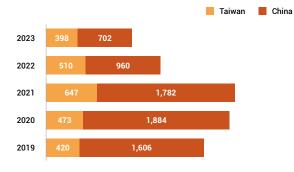
#### Historical Number of New Employees (According to age)



#### Historical New Employee Rate (According to age)



#### Historical Number of New Employees (According to region)



#### Historical New Employee Rate (According to region)





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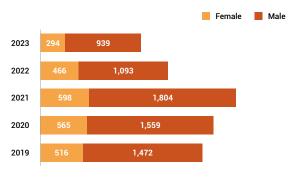
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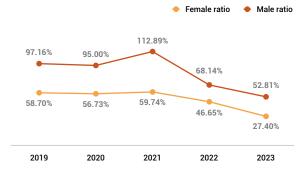
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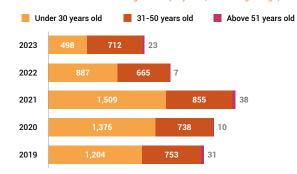
#### Historical Number of Resigned Employees (According to gender)



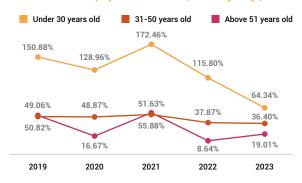
#### Historical Employee Turnover Rate (According to gender)



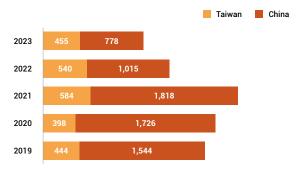
#### Historical Number of Resigned Employees (According to age)



#### Historical Employee Turnover Rate (According to age)



#### Historical Number of Resigned Employees (According to region)



#### Historical Employee Turnover Rate (According to region)



#### **Talent Development Strategy**

Based on the company's medium- and short-term development directions and strategies, BenQ Materials has identified the future talent composition required, including manufacturing and R&D personnel at the grassroots level, technical talent for new business ventures, and marketing and sales professionals. The company has established a talent recruitment action plan, which includes the Engineering Elite Training Program, local campus deepening initiatives, and industry-academia collaboration. BenQ Materials is building diverse channels for acquiring talent and offers various training and development opportunities to meet the company's future operational and developmental needs.

Furthermore, BenQ Materials recognizes the importance and potential of the Southeast Asian region. To establish a stronger employer brand in this key area and attract and cultivate local talent, the company launched the Southeast Asian Foreign Intern Program at the end of 2023. This program recruited four Vietnamese interns for a multi-month internship in business and product management. This initiative not only provides learning and growth opportunities for international students in Taiwan but also represents a concrete action toward deepening localization strategies. Through this internship program, the company demonstrates a high level of support for talent diversity, providing solid support for the ongoing development of global business operations.

#### **Job Rotation Mechanism**

BenQ Materials encourages employees to undergo job rotations to develop diverse skills, thereby promoting the internal retention of outstanding talent. The company emphasizes that job rotation is not limited to managerial positions but includes various roles across different product business units and job functions. This approach aims to achieve comprehensive skill enhancement and career development.

To facilitate internal talent mobility more effectively, BenQ Materials has established a transparent internal job transfer platform and designed a comprehensive application and matching mechanism. As a result of this initiative, 73 employees completed job transfers in 2023, successfully transitioning across business units and different roles.



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# **Talent Cultivation**

#### **Training Structure**

Facing a highly competitive environment, BenQ Materials is committed to enabling employees to continually advance and maintain a passion for learning. The company aims to create a comprehensive and high-quality education and training system, establishing a talent development blueprint that utilizes extensive internal and external resources. Employees are encouraged to pursue further education and training.

Starting in 2023, BenQ Materials introduced a credit system to enhance its training framework, developing various academies according to competency needs. These academies include the Management Academy, Business Academy, Science and Engineering Academy, Biomedical Academy, Sustainability Academy, Quality Academy, and General Education Academy. This talent development learning map provides training resources that align with both the company's and individual employees' future development needs, thereby enhancing organizational competitiveness.

# 人人才發展訓練學分

面對充滿不確定性的時代挑戰,鼓勵同仁持續學習成長,以期能達成「求新求變、共創價值」 之核心理念能完整落實,於2023年結合組織及同仁個人職涯發展需求制定「人才發展學習地 圖」,以符合公司和員工個人未來發展需要並提升組織競爭力。

				人才發展學習	地圖			
管理核	心能力	管理學院	商學院	理工學院	生醫學院	永續學院	ОЛТ	每年學分
高階 主 管	・指導發展 ・決策能力 ・創新管理 ・風險承缴 ・顧客導向 ・當廣領導	- 集团 VLP - 遊戲是以後 - 海阳EMBA - 內部調修例	・市場相勢 ・産品介相 ・行詞原格	·村科技所 ·加强技術 ·加强技術 ·里斯科的	· 混品明解 • 生醫法規 • 研究以紹	<ul><li>永順収線</li><li>MFCA</li><li>項安収線</li></ul>		廠處級 必:16學分 因:03學分
中階主管	·關隊建立 ·洲通協問 ·制新管理 ·顯客界向 ·指等發展 ·當實領學	- 集图 SLP - BMP - 亚森密理切 - 內部調助切	・脚窓管理 ・採煤川線 ・人才資源 ・財金川線 ・関金川線 ・関ル機術	· AI學程 · 光電學程 - 品質學院	通幽學院	AEOUUS     TIPSUUS     UN UUS     BUSANTU     ISEN NOR	各專業別	部級 必:25學分 項:03學分
初階主管	· 續效領學 • 展現熱忱 • 創新管理 · 有效經才 • 顧客導向 • 當資領學	・ 集団 ALP ・ 録版管理リ	· 其他原程	SMULLS     NPQP     QC Story	<ul> <li>・ 団隊共議</li> <li>・ 街人川線</li> <li>・ 企業文化</li> <li>・ 信文川線</li> <li>・ 文側技能</li> </ul>	· BUNDA · BUNDA · PRIME	<b>於在職訓練</b>	課級 必:28學分 項:03學分
<b>通</b> 臘核	心能力	高温人才			24 10 10 10			
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新進	人员	公司服介/品	質概念/治	· · · · · · · · · · · · · · · · · · ·	伊則/會議智	现/OC+ #	手油	必:01學分

目前職級	每年應達成學分數
專業職	必修:訓練30學分 (內含專緊訓練6學分) 選修:通識數位課 3學分
課級主管	必修:訓練 28學分 選修:通識數位課 3學分
部級主管	必修:訓練 25學分 選修:通過數位課 3學分
廠處級主管	必修:訓練 16學分 選修:通過數位課 3學分

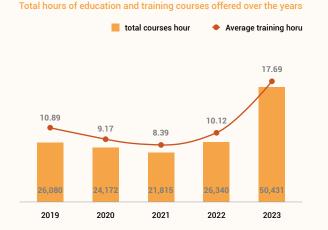
訓練類型	必修	選修
實體內外訓	4時(含)以內:4學分 8時(含)以內:6學分 題別天:8學分	4時(會)以內:2學分 超過4時:3學分
纬图實體訓	完以(超過1天):8學分	
eLearning	1時(含)以內:2學分 2時(含)以內:3學分 超超2小時:4學分	1時(含)以內:1學分 超過1時:2學分
:規與新人必修訓	如明完訓者:1學分	

#### **Training Outcome**

In 2023, BenQ Materials conducted 238 in-person courses, with a total training expenditure of 6,185,575 NTD and a total of 50,431 hours of training provided. The average training hours for indirect employees were 43 hours, a significant increase from 2022. The main reason for this improvement in learning outcomes is the introduction of the credit system, which has accelerated a culture of self-directed learning among employees. This shift has moved employees from passively being assigned training to actively seeking learning resources, thereby increasing the time spent on learning.

The average training hours by job level and role type are as follows: senior and mid-level managers received 35.45 hours, frontline supervisors 43.46 hours, engineers 40.33 hours, administrative staff 17.21 hours, and frontline workers 7.06 hours. When categorized by gender, the average training hours were 51.38 hours for female employees and 43.82 hours for male employees.

# Overview of funds invested in education and training over the years Total training fee Average training cost per person 3,339.86 1,724.11 2,169.52 1,545.01 3,698,752 3,930,827 8,680,302 4,487,864 6,185,575 2019 2020 2021 2022 2023



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#### **Talent Management and Development**

Developing management-level talent is crucial for the sustainable operation of BenQ Materials. The company has established a Talent Development Committee that regularly discusses organizational talent-related issues. Through a comprehensive Business Management Program (BMP), which combines in-person courses, case study seminars, experience-sharing lectures, senior mentorship, job rotations, and task assignments, we aim to cultivate future business unit leaders to facilitate the realization of the company's long-term strategies.

In 2022, we launched the "A+ Development Program," which provides high-potential talent with a broad and deep learning curriculum to prepare them for management roles. The program incorporates external management potential assessment tools to understand their management traits and skill gaps. It also integrates Individual Development Plans (IDP) for talent development, offering a series of courses that support theoretical and practical growth in management capabilities.

This project is initiated every two years, and the outcomes of the first cohort were concluded in 2023. A total of 32 participants completed the training, with 16 of them further developing their talents through IDPs. Of these participants, 10 were promoted to management positions, and 17 individuals received promotions and recognition for their achievements.

#### **Engineering Elite Talent Program**

To develop professional management talent that meets the needs of future new businesses and overseas production management, BenQ Materials launched the Engineering Elite Talent Program in 2023. The program aims to enhance the comprehensive capabilities of potential talent, including professional knowledge and skills, through on-the-job training (OJT), company training courses, and rotation development plans.

The 2023 training courses included project management, presentation skills, and on-site management reading seminars. The project management course focused on critical points such as communication requirements and work breakdown. The presentation skills course featured plant managers sharing strategies and logical thinking for presentations, along with discussions of practical cases. In the on-site management reading seminar, engineering elites shared knowledge from the book "On-site Management" and their actual work experiences, with plant managers acting as mentors and sharing practical factory experience.

In 2023, the average course satisfaction reached a perfect score of 5, with a total of 30 participants. Notably, in the comprehensive self-assessment of presentation skills, the average score of the engineering elites improved from 3.29 to 4.26, a significant increase of 29%, greatly enhancing their presentation and communication abilities.

#### **Diverse and Inclusion Course**

BenQ Materials values human rights issues. In addition to providing related explanations during the onboarding process for new employees and in the supervisor's induction, the topics of diversity, inclusion, and human rights protection are also covered in in-person courses such as the introductory labor law course and talent recruitment interview skills. This ensures that employees are equipped with the core values of human rights protection and respect. The relevant course information for 2023 is detailed in the table below.

Course Name	Course Type	Annual Number of Courses (Lectures)	Course Hour (hours)	Total Training Hours (hours)	Training Completion Rate of Required Trainees
Workplace unlawful Infringement education and training	Online	1	0.5	803	97.2% <sup>1</sup>
Understanding Workplace Violence and Sexual Harassment	Physica	1	2	162	Optional Participation
Labor law basics	Physica	1	3	46	79.0% <sup>2</sup>
New employee/supervisor guidance	Physica/ Online		ularly during the rep training completion		

Note 1: Participants are required to complete a 0.5-hour course and pass a test to successfully complete the training. Those who do not participate in the online course will have their course completion rate continuously monitored.

Note 2: The introductory labor law course is a mandatory course for new supervisors. Some participants who are unable to complete the course due to work obligations will be scheduled to complete the course in the next available session.

#### **School Campus Development**

BenQ Materials continues to cultivate inter-school relationships by leveraging its own multiple brands and group resources. It aims to utilize industry resources to explore unknown possibilities for students, create the best employer experience, enhance interaction with outstanding international talents, and cultivate future industry workforce.

#### **Campus Ambassadors**



#### **Project Content:**

 Second Edition: Collaborated with 8 students from different campuses to work on employer branding projects. During their tenure as campus ambassadors, they were provided with scholarships, project bonuses, and other benefits.

#### **Project Results:**

- Overall expenditure on benefits exceeded 200,000 NT dollars.
- Total reach of social media posts increased by 818%.
- Viewership rate of short videos on social media increased by 882%.



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# word Campus Executive Lecture Series



#### **Project Content:**

To help students understand how their studies can be applied in the workplace and stay updated with the latest industry trends, senior executives from the company are invited to personally attend campus lecture series, providing students with a unique perspective and experience.

#### **Project Results:**

 A total of 2 sessions were held in 2023 (at NCKU Optoelectronics and YunTech Chemical Materials).

#### **Campus Corporate Visits**



#### **Project Content:**

Each year, BenQ Materials organizes corporate visits with various universities to help visiting students understand the corporate culture and work environment, thereby inspiring their career planning. In 2023, students from NTU, NCU, and Chang Gung University participated in the visits.

#### Project Results:

- Total participation of 120 individuals.
- Satisfaction rating of 4.5 out of 5.

#### **Factory-Industry Collaboration**

#### **Project Content:**

• In recent years, talent recruitment has been affected by the declining birth rate. The Social Engagement Subcommittee of the Sustainability Committee has held multiple discussions and formulated plans for factory talent development and training projects. In collaboration with schools located in advantageous geographical areas, factory talent development and training projects were initiated starting from September 2022.

#### Project Results:

- In 2023, one student joined the Taoyuan plant and seven joined the Yunke plant.
- A tuition subsidy of NT\$30,000 is provided to each student per semester (NT\$60,000 per year).

#### Research and Development Industry-Academia Collaboration

#### **Project Content:**

 As a leader in materials science, BenQ Materials has a high demand for research and development of new materials. In the past, the company has regularly collaborated with top academic institutions in Taiwan to conduct specific research projects. This collaboration provides students with the best opportunity to combine theory with practical experience.

#### **Project Results:**

- As a leader in material science, BenQ Materials has a high demand for new material development technologies. In the past, the company has regularly collaborated with top academic institutions in Taiwan to conduct specific research projects. For students, this provides an excellent opportunity to combine theory with practice.
- For project results, please refer to section 4-1 on collaborative technical innovations between industry and academia.

#### **Q Seed Summer Internship**



#### **Project Content:**

 The Q Seed Summer Internship program continues to offer a project-based and mentorshiporiented internship experience, which is the highlight for attracting students. Through diverse training and presentation of their accomplishments, students are provided with a unique summer internship experience.

#### Project Results:

- A total of 6 students participated.
- Provided 5 training courses on newcomer training, work management, digital transformation, presentation skills and expression, and personal branding.





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# **Employee Care**



#### Promoting workplace diversity

BenQ Materials is committed to creating a diverse workplace by continuously recruiting professional talents from around the world. Internally, employees are encouraged to conduct meetings and reports in English. To ensure that employees of various nationalities fully understand company policies and regulations, all important rules and announcements are provided in bilingual versions. This ensures that all employees can promptly grasp essential information.

BenQ Materials recognizes the cultural integration challenges faced by migrant workers upon their first arrival in Taiwan. Starting in 2023, the company has arranged cultural courses for new migrant workers on their first day of reporting. These courses aim to help them guickly understand Taiwanese culture and daily living habits, covering topics such as basic festival traditions, everyday common knowledge, and workplace etiquette. This comprehensive approach helps migrant workers to integrate more smoothly into Taiwanese society, reducing confusion and discomfort due to cultural differences. It reflects the company's attentive care and support for the individual needs of its employees. To further support migrant workers from different cultural backgrounds, BenQ Materials hosted warm Christmas gatherings for Filipino and Vietnamese workers during the 2023 holiday season. These events not only provided sumptuous meals but also invited department heads to participate, enhancing the bonds between migrant workers and the company's departments and supervisors. These gatherings serve as cultural exchanges and tangible actions showing the company's care and respect for migrant workers, strengthening internal team cohesion and cultural diversity.

In the workplace, the company also demonstrates respect and support for cultural diversity. An English version of the internal newsletter was introduced, making it easier for non-Chinese-speaking employees to access the latest company news and information. Additionally, frequently used work forms have been translated into English to improve the work efficiency and satisfaction of foreign employees. The company has also made the regular performance evaluation system available in English, which reduces the communication barriers posed by language differences, allowing all employees to focus more on their tasks. This initiative enhances overall work efficiency and fosters a more open and inclusive work environment.

#### Welfare Measures

In addition statutory related welfare measures, BenQ Materials has planned dining, accommodation and recreation facilities satisfying certain level for all plant sites along with complete welfare system, in order to establish a friendly workplace, allowing all employees to enjoy working at BenQ Materials.

#### **Welfare Items Superior to Regulations**

- Group insurance is provided to ensure better security for employees.
- New employees can advance 7 days of special leave to help with time management.
- Employees are entitled to 3 days of paid volunteer leave annually to participate in volunteer activities.
- A flexible working hours system for indirect personnel allows employees to adjust their commuting times according to family needs.
- COVID-19 insurance is available.
- New employees receive 3 days of special leave after six months of employment.
- In 2023, 10 days of paternity leave was offered.

#### Flexible Working Hours for Regular Day Shift Employees

To avoid traffic congestion and create a friendly work environment, a flexible working hours system for regular day shift employees has been implemented since November 2023. Employees can choose their work hours according to their needs, allowing them to balance work and family life.





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#### **Employee Retirement System**

BenQ Materials complies with the regulations of the Labor Standards Act and the Labor Pension Act. Under the old system, contributions to the statutory retirement account are made periodically based on actuarial reports by an actuary. Under the new system, contributions are transferred monthly to individual pension accounts. In China, BenQ Materials adheres to local labor laws and provides endowment insurance for employees to ensure secure retirement benefits.

In accordance with the Labor Standards Act, the company allocates retirement reserve funds monthly to an employee pension fund, managed by the Labor Pension Reserve Supervision Committee. These funds are deposited into a special account at Taiwan Bank. As of the end of 2023, the fair value of the planned assets in this account was TWD 53,449 thousand. For 2023, the company recognized an expense of TWD 2,111 thousand. Any shortfall in contributions is recorded as accrued retirement liabilities, amounting to TWD 12,116 thousand by the end of 2023.

Under the Labor Pension Act, the company contributes 6% of each employee's monthly salary to individual accounts managed by the Bureau of Labor Insurance. The total amount recognized for this expense in 2023 was TWD 64,482 thousand. Overseas subsidiaries also comply with local laws, making monthly contributions to retirement fund management services.

#### Remuneration Management

BenQ Materials has implemented a comprehensive and market-competitive compensation structure to attract top talent to its team. Salaries for new employees are determined based on the specific job role, individual educational and professional background, knowledge, skills, and work experience, without any discrimination based on gender, religion, race, political affiliation, or marital status. For entry-level positions with no work experience, employees are hired at a salary that exceeds the minimum wage stipulated by local labor laws at the operational site, with no gender-based differences. Due to variations in minimum wage regulations and living standards, there are slight differences in salary structures between the Suzhou and Wuhu plants in China.BenQ



#### **BenQ Materials Employee Welfare Committee**

BenQ Materials has established the BenQ Materials Corporation Employee Welfare Committee in Taiwan, as required by law. Committee members are elected or nominated based on the proportional representation of each department's headcount. Regular meetings are held quarterly to decide on the welfare policies and to plan various employee activities.

In addition to providing traditional bonuses for the three major festivals, the welfare committee offers a flexible benefits platform that includes customizable festive benefits, birthday welfare points, and related subsidies such as those for childbirth, marriage, funerals, and emergency relief. The committee also organizes various sports and recreational activities, including club events, partnerships with designated stores, sports seasons, cultural lectures, and diverse competitions, catering to the different needs of employees. This approach ensures a wide range of benefits for employees and supports the ongoing financial stability of the welfare committee.

Materials regularly participates in market salary surveys and adjusts salaries based on the market levels for the position and individual performance. Annual salary adjustments for permanent employees are performance-based, with an average salary increase of 4% in 2023. BenQ Materials ensures that there is no gender discrimination in hiring, performance evaluations, salary adjustments, or promotions. However, when analyzing average salaries across different job levels, there are differences between various groups and locations. These differences can be attributed to factors such as performance levels, educational background, average years of work experience, and variations in salary distribution within the same group. Additionally, these factors can result in male employees in Taiwan generally having slightly higher salaries than female employees, while female employees in the Chinese plants may have slightly higher salaries than their male counterparts.

Number of	
Applications in 2023	Total Amount of Benefits
48	172,800
29	72,500
42	168,000
25	49,000
2	20,000
	2023 48 29 42 25

# The 2023 Minimum Wage at Each Operational Site as a Multiple of the Local Legal Minimum Wage

Taiwan	1.04
Suzhou Plant	1.64
Wuhu Plant	1.14

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Location		Plants in	n Taiwan			Plants i	n China	
Salary Range B	Basic	Salary	Basic Sal	ary + Bonus	Basic Salary		Basic Salary + Bonu	
Gender	Male	Female	Male	Female	Male	Female	Male	Female
Middle and senior supervisor	1	0.93	1	0.84	1	1.07	1	1.19
Entry supervisor	1	0.91	1	0.93	1	1.02	1	1.03
Engineers	1	0.90	1	0.91	1	0.98	1	1.05
Administrative staff	1	1.02	1	0.95	1	0.95	1	0.9
Entry staff	1	0.94	1	0.94	1	0.98	1	1.05

Note 1: The above table represents the average salary calculated as the total salary for each job level in 2023 divided by the number of people in each group. The calculation for "base salary" plus "bonus" is based on the annual total salary for non-supervisory employees. The "base salary" calculation is the average monthly salary of nonsupervisory employees, calculated by dividing the total regular salary by the number of months in service (excluding variable pay).

Item

Referral reward

Contest reward

**Excellence reward** 

Seniority gift

Certification Allowance

**External Training Subsidy** 

Note 2: The disclosed data does not include subsidiaries (Web-pro, Cenefom, and Genejet Biotech).

In addition, according to the regulations of the "Full-time Employees of Non-supervisor Position Salary Information declaration Operation Guidelines" announced by TWSE, the average salary of employees at all business locations of BenQ Materials in Taiwan is calculated. After the inspection and verification by accountant, the weighted average number of full-time employees of non-supervisor positions was 1,628 people in 2022, and the mean salary of full-time employees of non-supervisor positions was NT\$1,098 thousand, and the employee salary median was NT\$754 thousand. The average salary and median increased by 4% and 1% from the values in 2021 respectively.







#### Incentive System

To encourage employees to continue achieve new highs, the company has established the reward issuance guidelines for various goals, in order to provide different types of incentives to relevant employees, thereby promoting collaboration among departments, and sufficiently simulating employees' working potential.

Year-end bonus	The fixed year-end bonus is equivalent to one-month salary, and holiday bonus equivalent to half-month salary is issued on Moon Festival and Dragon-boat Festival respectively.
Profit sharing and performance bonus	Depending upon the business operation of the company, and based on the employee's performance, profit sharing and performance bonus is issued at the end of each year.
Patent reward	R&D Department has established the patent application goal, and when such goal is achieved, reward is issued.

eved, reward is issued.

**Explanation** 

For direct personnel of some departments, employee referral reward is established, in order to encourage employees to refer to friends and relatives to join the company

CIP program is organized annually, and for crossdepartment project team with outstanding performance, reward is issued as encouragement.

Excellence reward presentation ceremony is the annual role model employee election event, and award winner is announced at the end of each year, and medal and monetary reward are issued to the winners.

The reward is calculated on a five-year interval, and for employees of long seniority is presented with medal and gift at the end of each year periodically.

Direct staff members who possess relevant professional certifications and are actively engaged in related job responsibilities are eligible for an allowance.

All employees who participate in external professional training or pursue on-the-job education are eligible to apply for training subsidies.



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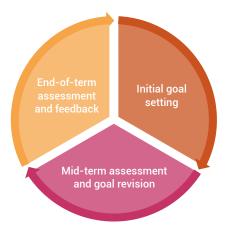
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#### Performance Evaluation

To effectively achieve the company's operational plans and departmental and individual goals, BenQ Materials has established a performance management system. This system serves as the key basis for talent promotion and development, as well as salary distribution and adjustments. The system utilizes Management By Objective (MBO) as its foundation, focusing on daily behavioral performance and key task achievement rates. The goal is to ensure that employees not only complete their tasks effectively but also exhibit behaviors that align with the company's cultural values. Performance evaluations are conducted twice a year.



The performance management system facilitates two-way communication between supervisors and subordinates, inspiring both individual and team potential. Based on operational strategies, it sets future focal points and individual objectives. For employees whose performance does not meet expectations, a Performance Improvement Plan (PIP) is available to provide guidance and support to help them improve their effectiveness and achieve their goals.

BenQ Materials' performance management system adheres to the principles of fairness, justice, and transparency. It encourages employees to provide feedback to their supervisors and engage in appropriate communication. Currently, 100% of the company's regular employees worldwide (excluding those in their probation period) undergo regular performance evaluations and reviews.

#### **Performance Management System**

Mid-term evaluation (May-June of each year)

Review the work target set at the beginning of the year and personal mission achievement status. Perform adjustment according to the interactive feedback of the supervisor and employee under evaluation, in order to achieve consensus on the work target planned to be activated in the next half of year.

# Final evaluation (November-December of each year)

Provide feedback and evaluation outcome on the work mission achievement level and daily performance of the current year. Through one-on-one communication method, allow employees to actively propose recommendations beneficiary to the organization or personal development, and allow supervisors to understand the current status of the employee under evaluation, in order to use it as the focus for the work development in the next year.

#### **Employee Communication**

BenQ Materials has established a diversified communication mechanism, ensuring the careful confidentiality and handling of employee complaints or incidents involving personal information. The company actively shapes an environment that promotes respect, care, and the protection of human rights, safeguarding the rights of labor organizations and collective bargaining. This approach aims to foster a healthy and positive labor-management relationship. In addition to listening to employee voices and suggestions, the company also strives to ensure timely and accurate dissemination of information to relevant staff members. Furthermore, appropriate feedback is provided as a reference for enhancing overall operational efficiency.

In 2023, an employee satisfaction survey was conducted at BenQ Materials, resulting in an overall satisfaction increase of 3.5%. Employees expressed a 90.9% satisfaction rate with the company overall. The highest satisfaction ratings were in the areas of "communication and interaction" and "performance management." However, satisfaction with salary was relatively low. The company plans to review the current salary and bonus distribution methods and benchmark against external corporate salary ranges to establish evaluation criteria and continue to enhance compensation competitiveness.

Communication Meetings (Quarterly)	Communication Platforms	Survey Communication
Labor-Management Meetings	Employee Suggestion Box (Ongoing)	Overall Employee Activity Satisfaction (Annually)
Meal Committee Meetings	Employee Feedback via App	Meal Satisfaction Survey (Twice a Year)
Welfare Committee Meetings	General Manager Inbox on Official Website	Satisfaction Surveys for Various Activities (Ad hoc)
Business Briefings (Various Business Units)	In 2023, BenQ Materials introduced a new online employee maintenance request system.	Employee Satisfaction Survey (Every Two Years)



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#### Maternal Health

In response to government birth policies and to support new parents juggling between childcare and work, BenQ Materials has introduced measures exceeding legal requirements under the existing Labor Standards Act. The goal is to provide more ample leave and financial assistance, allowing pregnant employees to comfortably prepare for childbirth and postpartum recovery, and to offer childcare allowances for employees with children under the age of three. By the end of 2023, a total of 491 applications were submitted, with subsidies amounting to NT\$19,083,097. Additionally, to protect the job rights of postpartum employees, since 2021, the performance evaluation system has been adjusted. Postpartum employees' performance evaluations are not included in departmental rankings. Instead, their work performance is directly assessed by their supervisors.

Year	People	Amount
2021	153	5,042,623
2022	168	7,334,421
2023	170	6,706,053
Total	491	19,083,097

#### **Maternity Leave Statistics**

BenQ Materials Taiwan factory follows the Gender Equality in Employment Act, and eligible employees can apply for maternity leave without pay based on their needs. In 2022, a total of 8 employees applied for maternity leave. Among the employees who should have returned to work, there were 12 individuals. Among the 7 male employees, 3 returned to work after the leave period (a return rate of 42.86%). Among the 5 female employees, all 5 returned to work after the leave period (a return rate of 100%). The reasons for not returning to work were all related to individual career planning factors. Additionally, in 2021, a total of 2 employees returned to work, but both left the company in 2022 due to personal career planning, resulting in a 0% one-year retention rate for returnees.

Туре	BenQ Materials Employee Program
	<ul> <li>Seniority of 6 months and above: 12 weeks of full-month salary paid maternity leave (8 weeks according to the law)</li> </ul>
	<ul> <li>Seniority less than 6 months: 12 weeks of half-month salary paid maternity leave (8 weeks according to the law)</li> </ul>
Maternity leave	<ul> <li>Miscarriage after pregnant for more than 2 months but less than 3 months: 1 week of half-month salary paid maternity leave (no maternity leave according to the law)</li> </ul>
	<ul> <li>Miscarriage after pregnant for less than 2 months: 5 days of half-month salary paid maternity leave (no maternity leave according to the law)</li> </ul>
D	<ul> <li>Pregnancy leave is calculated independently, and is not counted as sick leave (counted as sick leave according to the law)</li> </ul>
Pregnancy leave	<ul> <li>When the pregnancy leave does not exceed 30 days in one year, half-month salary is paid for the leave (partial payment of half month salary according to the law)</li> </ul>
Childcare allowance	<ul> <li>For each child, allowance of NT\$5,000 is issued monthly, until the child reaches 3 years old in full.</li> </ul>
Parental Leave for Both	<ul> <li>Leave Duration: 10 days (compared to 7 days by law)</li> </ul>
Genders	<ul> <li>Leave Application Period: Must be taken within one month after the spouse gives birth (compared to within 15 days before and after the spouse's delivery as per the law)</li> </ul>

Year	202	20	20	21	20	22	202	23
Gender	Female	Male	Female	Male	Female	Male	Female	Male
Number of employees qualifying for parental leave without pay (A)	27	49	36	66	47	85	54	87
Number of employees applying for parental leave without pay (B)	7	2	1	4	9	4	14	6
Number of employees scheduled for reinstatement in that year (C)	7	3	5	2	6	7	9	3
Actual number of employees of reinstatement (D)	5	2	2	1	5	3	5	2
Number of employees remain at their position after 12 months of reinstatement (E)	5	2	6	1	-	1	4	1
Parental leave without pay application rate (B)/(A)	25.93%	4.08%	2.78%	6.06%	19.15%	4.71%	25.93%	6.90%
Reinstatement rate after leave maturity (D)/(C) 2	85.71%	33.33%	40.00%	50.00%	83.33%	42.86%	55.56%	66.67%
Retention rate after reinstatement for one year(E)/ previous year(D)	100.00%	66.67%	100.00%	100.00%	0.00%	100.00%	80.00%	33.33%

Note: The parental leave without pay system is a labor right regulated by Taiwan's Gender Equality in Employment Act, and the data disclosed pertains only to the status of applications by Taiwan employees.

Number of Employees Eligible for Parental Leave (A): This is calculated based on the number of employees who applied for maternity leave, paternity leave for prenatal check-ups, and paternity leave

Number of Employees Applying for Parental Leave (B): This refers to the number of employees from category (A) who applied for parental leave within the same year.

Note 2: Maternity leave in the two factories in China and parental leave in the three subsidiaries in Taiwan are all implemented in accordance with legal requirements.



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#### **Employee Activities**

#### 25th Anniversary Series of Events

To make the 25th anniversary of the company's founding even more meaningful, a celebration tea party was held on the birthday. In addition to the Taiwan headquarters, colleagues from all overseas branches joined in the celebration via video link. Moreover, the company hosted a grand 25th Anniversary Sports and Family Day, showcasing the vitality of BenQ Materials' team. Former employees of BenQ Materials were invited to return and reconnect with old friends, reminiscing about the wonderful times of past endeavors. It is because of each other that BenQ Materials has been able to shine brightly over the past 25 years. Additionally, the company designed a points-based activity system for the annual events. Participating in these activities allows employees to earn points, which can be redeemed for various valuable gift vouchers.



#### **Christmas Charity Concert**

Our colleagues come from diverse backgrounds and, regardless of nationality, they all eagerly look forward to Christmas. To enhance the festive atmosphere, we invited a band composed of multi-talented colleagues, including Filipino members, to perform. The band played a variety of popular Christmas songs in the employee cafeteria. All the proceeds from the event were donated to Greenpeace, making the celebration even more meaningful.

#### **Year-end Party**

To bring employees together and celebrate a joyful time at the end of the year, an annual Grand Year-end Party is organized to enhance the emotional connection and team cohesion among the staff. The event serves as an occasion to recognize the hard work and achievements of employees throughout the year, allowing them to feel valued and appreciated by the company. It also serves as a source of motivation for them to strive harder in their future.





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# **Health Management**



BenQ Materials is dedicated to fostering a friendly workplace, with a strong emphasis on employee health care. In terms of nutrition, the company's cafeteria provides regular healthy meals. Employees can choose their meals based on the weekly menu's calorie content and the on-site red and green labels, helping them effectively manage and plan their diet. Additionally, the company's health check-ups exceed regulatory requirements in both frequency and range of items checked. BenQ Materials has signed agreements with designated hospitals, offers health promotion seminars, and has established stress relief massage rooms that provide physical therapy and massage services. The Wellness Center regularly distributes health information newsletters to keep employees informed about the latest health insights, encouraging them to take proactive steps in maintaining their health by focusing on physical wellbeing and dynamic health maintenance.

Note1:This section covers health management actions specific to the Taiwan facilities, excluding overseas and subsidiary operations.

Note2:The three Taiwan subsidiaries are exempt from contracted health services due to having fewer than 50 employees.

Note3:The health management practices in the China facilities are not mandated by local regulations and are therefore aligned with the Taiwan facilities' standards.

#### **Health Examination**

To ensure the well-being of its employees, BenQ Materials offers a health check-up system that surpasses legal requirements in both frequency and range of examination items. Starting in 2023, the company has introduced abdominal ultrasound scans as a part of the health check-up package. The annual health check-ups are divided into three main categories: "Labor Health Check-ups," "Special Health Check-ups," and "Self-Paid Health Check-ups." Based on the analysis of health check-up reports and health questionnaire data, the company identifies high-risk groups and categorizes them into four management levels for ongoing tracking and health consultation arrangements.



At the end of 2023, BenQ Materials also implemented a feature called "Caring Reminders" in its mobile app, GoodQ Express, which provides real-time personalized care and health education information, ensuring that personal privacy is well protected.

Healthcare Type	Content	Frequency	Compliance/Exceeding Regulations	Execution Effectiveness	Management Mechanism Description	
Employee Health Checkup	Health Check-up Items for Active Employees and Abdominal Ultrasound Examinations:	Once per year	superior to legal requirements	• 98.6%, with a total of 1,205 employees across all Taiwan sites	Based on health check- up reports and health questionnaire data, employees are categorized into four management levels. Those in the third level and above are considered suspected cases of illness or are subject to regulatory recommendations for consultations.	
				Total Special Operations Health Checkups: 188 instances, with a 100% attendance rate.		
Special Operations Health Checkup	In-service Employee Health Checkups	Once per	superior to legal requirements	<ul> <li>Noise Exposure Checkups: Conducted 42 times, surpassing regulatory standards, with a 100% attendance rate.</li> </ul>	Special health checkups managed according to Labor Health Protection	
		year	requirements	Follow-up Checkups for Special Operations Classified as Level 3: Costs covered by the company; work assignments are made based on evaluation results.	s Regulations.	
Self-Paid Health	Cancer Screenings for the Top 10     Causes of Death: Includes various ultrasound examinations.	Once to twice per	superior to legal	153 people		
Checkup	<ul> <li>Ultrasound Examinations: Conducted for a range of specific cancer types.</li> </ul>	year	requirements			
Cervical Smear Test	Medical team conducts examinations within the factory	Once per year	Full Cost Coverage for Those Not Eligible for Health Insurance Subsidies	55 people		
Vaccination	Influenza Vaccination	Once per year	superior to legal requirements	16 people		
Occupational Health Consultation	or groups identified through gulations, such as respiratory program articipants, high-risk ergonomic revention, maternal health for female vorkers, and health management for niddle-aged and senior employees, as well as individual illness consultations.  Frequency of Occupational Medicing Specialist Services week week voccupational medicing specialists exceeds regulatory standards.		Health Level 4 Management: 142 instances     Respiratory Protection Plan: 173 instances     Maternal Health for Female Workers: 9 instances	Managed According to the Labor Health Protection Regulations		



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To encourage employees to stay active and maintain vitality, BenQ Materials has established 12 sports clubs. Every year, the company organizes various ball game competitions such as basketball, bowling, and softball, attracting more employees to participate in diverse sports activities. The company's efforts have been recognized by the Sports Administration of the Ministry of Education, earning the 2023 Sports Enterprise Certification.



Туре	Content	Frequency	<b>Execution Effectiveness</b>
Club Activities	<ol> <li>Softball Club</li> <li>Yoga Club</li> <li>Aerobic Boxing Club</li> <li>Zumba Club</li> <li>Basketball Club</li> <li>Cycling Club</li> <li>Badminton Club</li> <li>Running Club</li> <li>High Jump Club</li> <li>Mountaineering Club</li> <li>Squash Club</li> <li>Skateboarding Club</li> </ol>	Every week	The Welfare Committee submits quarterly reports on the operation of the clubs and provides a quarterly social fund of 8,000 dollars to support the clubs' financial needs.
Fitness Courses	We have hired strength and conditioning coaches to conduct fitness courses specifically for supervisors, leading by example to encourage all employees to develop regular exercise habits and maintain both physical and mental health.	Every week	Through weekly fitness training sessions and altitude training hikes, 37 participants successfully completed the challenge of summiting Dabajian Mountain in December.
Sports Facilities	Facilities such as fitness centers, dance studios, and basketball courts are available.	Every week	Colleagues have free access to facilities such as the gym, dance studio, and basketball court.
Seasonal Sports Competitions	The sports season runs from April to August each year, featuring basketball, softball, human foosball, and bowling as part of the activities.	April.~Aug.	Organizing sports-related events fosters camaraderie among colleagues and promotes good exercise habits. In 2023, a total of 501 participants took part in these activities.

#### **Health Promotion**

The World Health Organization (WHO) in 1997 defined "workplace health promotion" as the implementation of workplace health promotion activities. These activities aim to provide a supportive environment and accessible resources at the workplace to promote employees' health and enhance their ability to manage their health independently. Accordingly, BenQ Materials designs various health promotion activities each year based on health check-ups and employee satisfaction surveys to understand employees' needs. In 2023, health promotion activities included health lectures, weight loss competitions, and first aid courses.



Type	Content	<b>Execution Effectiveness</b>		
Physical Therapy	Manual Therapy ` Exercise Therapy ` Orthopedic Physical Therapy ` Myofascial Release	Weekly On-Site Presence for 6 Hours		
Visually Impaired Massage	Hiring certified massage therapists to provide massage services to employees	Weekly On-Site Presence for 6 Hours		
	Healthy Scalp - Scalp Relaxation Workshop	Participants: 38 people Satisfaction: 4.8		
Health Lectures	Don't Let Your Neck and Shoulders Be Unhappy - Ergonomics Prevention Seminar	Participants: 58 people Satisfaction: 4.9		
	How to Accelerate Fascia Metabolism & Self-Myofascial Release Techniques	Participants: 14 people		
	Metabolic Syndrome Prevention Seminar	Participation:20 people Satisfaction: 4.9		
	Technology-Based Fitness Assessment	Participation:153 people		
Weight Loss Competition	Setting Weight Loss Group Goals: Aiming for a 5-10% weight reduction over three months. Activities include a Healthy 10,000 Steps Walk and dietary control. Participants who achieve the goals receive rewards.	Participants: 250 people Total weight loss: 756.8 kg Completion rate: 90%		
Basic First Aid Course	AED Devices in the Workplace: AED devices are available at all plant locations, with annual training provided.	Participation: 60 people		
Blood Donation Event	Healthy Blood Donation: Blood donation helps maintain iron balance in the body and long-term prevention of cardiovascular diseases. Colleagues are invited to participate in blood donation drives within the plant.	Participation: 216 people		



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#### The Workplace Health Promotion Certification

In 2023, BenQ Materials obtained the Workplace Health Promotion Certification, which is valid for three years. This certification, promoted by the Health Promotion Administration, emphasizes that workplaces should encompass four key aspects: "Physical Work Environment," "Social and Psychological Work Environment," "Personal Health Resources," and "Corporate Community Involvement." The aim is to establish healthy lifestyles and promote the physical and mental well-being of workers. The certification process requires adherence to an ongoing improvement cycle involving eight steps: initiation, integration, needs assessment, prioritization, planning, implementation, evaluation, and improvement.











#### **Employee Assistance Plan (EAP)**

To strengthen employees' resilience at work, BenQ Materials places significant emphasis on the mental and physical well-being of its staff. Each year, the company contracts with external Employee Assistance Program (EAP) providers. This service is available to all employees across all operational sites, allowing them to access free hotline consultations for issues related to legal matters, psychology, management, and adaptation. Professional case managers offer expert advice and handle emergencies, and employees can also utilize unlimited email consultations for these topics. In compliance with privacy laws and regulations, this service ensures that no personal information is disclosed, giving employees peace of mind when using it. In 2023, there were a total of 129 consultations, with the majority of inquiries related to emotional stress. In terms of proactive care, aside from the existing targeted care letters, a monthly mental health article is released and translated into English and Vietnamese. Additionally, psychological counseling experts are invited to conduct seminars at the plant on topics such as 'How to Effectively Identify Emotions and Psychological First Aid Techniques,' helping managers and employees quickly understand themselves and how to provide support.

#### **External Assistance**

- Employee Assistance Program (EAP): Provides free access to a hotline with psychologists, email consultations, and individual counseling sessions.
- On-Site Counselors: Available at the company every Tuesday or Thursday for appointments, offering free services (newly added at YunTech Plant in 2023).
- Occasional Seminars: Hosts mental stress relief workshops.

#### Internal Assistance

- Monthly Mental Health Articles: Covers current hot topics to enhance psychological knowledge and self-awareness.
- Stress Relief Lion Line@: Allows employees to share their thoughts and relieve stress via text messages without time and distance constraints.
- Targeted Care Letters: Offers supportive letters to colleagues experiencing significant life changes (e.g., childbirth, marriage, bereavement, illness).







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# **9** Appendi

# **Workplace Safety**

#### Occupational Safety and Health Management System

Since 2005, BenQ Materials has obtained certification for the Occupational Health and Safety System (OHSAS 18001). The current management system is based on ISO 45001:2018, established for occupational health and safety management. The certification scope includes the Taoyuan Plant, Longke Plant, Yunke Plant, Suzhou Plant, and Wuhu Plant. Operational activities cover both production and non-production areas, including routine and non-routine tasks, as well as all activities involving external personnel entering BenQ Materials' workplaces. The Taoyuan Plant, Longke Plant, and Yunke Plant have also established CNS 45001, obtaining the TOSHMS Taiwan Occupational Safety and Health Management System certification.

By the end of 2023, the number of workers within the certification scope was 2,506 (accounting for 59.92% of the total workforce). Additionally, there were 1,239 non-employee workers, including dispatched personnel, on-site security guards, cleaning staff, company meal staff, and contractors entering the plant for construction, accounting for 29.63% of the total workforce. The total coverage rate of the certification scope was 89.55%, with a total of 3,745 people. Among them, the Hailu Plant and subsidiaries Jingjie, Shuocheng, and Weipu did not conduct ISO 45001 management system certification due to the number of employees being less than 200, totaling 437 people, accounting for 10.45% of the total workforce.

#### Social Responsibility and Environmental Health and Safety Management Committee

According to the Occupational Safety and Health Management Measures, a "Social Responsibility and Occupational Safety and Health Management Committee" was established to promote occupational safety and health matters. The committee's term is 2 years, with meetings held quarterly. The chairman is the vice president, and there are 74 representatives on the committee, including 31 labor representatives (accounting for 42% of the total number of committee members), which exceeds the legal requirement that labor representatives should account for more than one-third of the committee members.

The committee engages in communication, participation, and consultation on occupational safety and health law requirements and related matters, tracking the annual occupational safety and health management plan and reviewing training effectiveness. During the operation of the management system, management representatives and safety and health officers conduct regular occupational health education and training to enhance the professional capabilities of personnel in various departments regarding the occupational safety and health management system.

n addition to quarterly meetings with headquarters, the Suzhou and Wuhu Plants regularly hold monthly safety meetings with management and safety officers to track occupational safety management effectiveness and project progress.

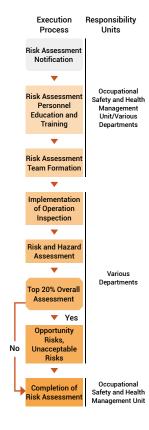
Subsidiaries Cenefom, and Genejet Biotech, with fewer than 100 employees, are not required to establish an occupational safety and health committee according to Article 10 of the Occupational Safety and Health Management Measures. Weipro, however, has proactively planned and established an occupational safety and health committee system ahead of regulatory requirements. For other joint occupational safety and health initiatives, each subsidiary implements them according to headquarters' plans.

#### Hazard Identification and Risk Assessment

BenQ Materials conducts hazard identification and risk assessment annually, considering existing system management measures, and evaluates and classifies the overall safety and health risks. The top 20% of the company's overall evaluation for operational risk assessment results are classified as unacceptable risks and acceptable high risks. These require the completion of an "Unacceptable Risk and Acceptable High-Risk Control Form," explaining the improvement or control methods. In 2023, 10 management plans were included in tracking management, such as machine safety guard improvements and operational method improvements. By the end of 2023, 9 management plans had been completed, with 1 improvement in progress.

If the work environment encounters changes or modifications in products/services/processes, leading to changes in work organization, environment, equipment, labor force, or conditions, potentially causing non-routine hazardous situations, a "Environmental, Safety, and Health Change Management Assessment Form" must be completed to reassess the hazard identification and risk for the activity. In 2023, 125 applications were submitted.

Risk assessment results for unacceptable hazards and high-risk opportunities will be addressed through improvement plans to reduce risks, implemented in the order of elimination, substitution, and engineering improvements. This is combined with personnel qualifications, warnings, protective equipment, monitoring, measurement, and emergency response in administrative management to continually reduce risks.



#### **Accident Investigation and Injury Prevention**

BenQ Materials follows ISO 45001 standards to establish accident investigation management methods. Accident investigations include identifying the cause of the accident, hazard identification, subsequent improvement measures, and continuous care and follow-up for rework evaluation.

When employees report work conditions that may cause harm or illness, they will not be punished for reporting. Each month, departments are encouraged to report environmental and safety improvement items to enhance workplace safety management. Additionally, a safety reporting reward mechanism for potential risk events has been established.

At new employee orientations and safety monthly meetings, BenQ Materials promotes the right of employees to emergency evacuation. If employees encounter an imminent danger in the work environment, they may stop work and retreat to a safe place without jeopardizing the safety of other workers, then report to the emergency response center of their plant. This activates the plant's emergency response procedures. Employees exercising their right to retreat will not be dismissed, reassigned, denied wages for the work stoppage period, or subjected to other adverse treatment.



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#### **Safety Improvement**

Туре	Safety Improvement Item	Content	Tracking/Improvement Mechanism
	Abnormality Exclusion Safety Protection Mechanism Audit	Because abnormal troubleshooting is not part of the main routine operations, safety procedures are more likely to be overlooked. Therefore, colleagues conduct operational method simulations/checks from their perspectives to improve the safety of machinery in the plant. In 2022, 144 high-risk areas were inspected, and by 2023, 152 areas were inspected (including 8 new high-risk areas). A total of 44 risk points were inspected and all have been improved.	Analysis of occupational injury causes in the past 3 years → Inspection of safety protection mechanisms → Improvement of unsafe machinery (with a focus on engineering solutions supported by administrative management).
Risk Control	Improvement of Noise in the Work Environment	Employees proactively raised concerns about low-frequency noise in the work area affecting their mood and productivity. Occupational safety personnel, along with the work area supervisors and employees, jointly investigated the cause and implemented improvements.	Employees report the anomaly → Track and observe the source → Allocate resources for improvement → Confirm the effectiveness.
	Improvement of Odors in the Work Environment	Using an environmental monitoring system and direct-reading instruments to check and, combined with CCTV, identify the cause of the odor for improvement. In 2023, one work environment odor was improved, resulting in a significant reduction in the frequency and concentration of odors afterward.	Regularly monitor odor issues to ensure they do not reoccur.
Education	Professional Course Training	In addition to providing the required courses mandated by regulations, we also offer additional professional safety training. This enables employees to apply their knowledge in the workplace, thereby enhancing the company's safety culture. In 2023, a total of 605 participants attended these training sessions.	Topic selection for inspection courses → Development of course materials → Course scheduling → Attendance of personnel.
and Training	Current Affairs Course on Safety Knowledge	By using recent current event cases, we compiled and provided timely safety knowledge for both work and home to prevent disasters. In 2023, a total of 2,382 participants attended these courses.	Monitoring of news and current events → Compilation of course topics → Development of course materials → Course scheduling → Attendance of personnel.
	Organize Interactive Traffic Safety Activities	Use animations and game experiences instead of traditional leaflets and posters to promote traffic safety knowledge. This allows employees to engage in a more vivid way, applying defensive driving skills during business trips and commuting. In 2023, one interactive activity was organized, with a total of 69 participants.	Regularly track the number of traffic injury incidents and their causes, and formulate corresponding improvement measures.
Interactive Experiences	Organize Interactive Hazard Prevention Experience Activities	In addition to providing hazard information through videos, hands-on activities were used to offer interactive experiences for hazard prevention, including human factor hazards, high-altitude operations, and noise operations. A total of 140 participants were involved.	Track information on touring activities organized by external agencies, conduct internal and external communication and coordination, and arrange for these activities to be conducted.
Management System	Training System Records	The personnel training record management system was enhanced by implementing an E-learning system. This system allows for the integration and documentation of personnel occupational safety training records, providing a mechanism for checking and verifying training completion.	Testing/trialing of E-learning system functionality → Importing/Archiving training records.
Optimization	Establishing a Dynamic Safety Promotion Mechanism	During shift handovers, safety precautions and regulations are communicated by online personnel on a rotational basis. This practice aims to enhance employees' awareness of work safety and adherence to safety protocols.	Inspection of unit operations → Development of awareness plans → Safety awareness campaigns (periodic audits of awareness by occupational safety personnel).



#### **Workplace Misconduct**

Annual online education and training for all employees strengthen their awareness of workplace illegal infringement and clearly inform them of internal reporting mechanisms. Supervisors schedule hazard identification and risk assessment annually and arrange training courses to help supervisors effectively and promptly manage employees' conditions.

In 2023, a course on emotional recognition and psychological first aid techniques was arranged with psychologist Lin Cuifen from the Joint Psychological Counseling Institute, aimed at enhancing supervisors' sensitivity to subordinates' emotions and providing appropriate first aid techniques and referral resources. The company's Employee Assistance Program (EAP) continues to collaborate with external organizations, with the 2023 partner being the Chinese Psychological Therapy Foundation. For details, please refer to section 7-5 Employee Assistance Program.

#### **Contractor Occupational Safety Education and Training**

To implement the contractor management system, every construction worker entering BenQ Materials must complete safety training, including instructions for onsite construction and safety regulations for hazardous operations. In 2023, a total of 1,379 participants completed the training. Besides safety training for contractors, the "Contractor Supervision Management System" was also established. Qualified supervisors must oversee outsourced projects to ensure the construction quality and safety standards of contractors. In 2023, 221 participants completed safety training for supervisors. No abnormal contractor incidents occurred in 2023.



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#### **Occupational Safety and Health Training**

Worker safety awareness and disaster response are important foundations of occupational safety. BenQ Materials values training and safety promotion for supervisors and employees at all levels, establishing emergency response capabilities and safety concepts to strengthen worker safety awareness and prevent accidents caused by unsafe behaviors.

BenQ Materials' annual training plan includes training for new employees and general safety and health education, hazard general education (hazardous chemical management), mechanical safety, emergency response, operation of forklifts with loads over one ton, operation of cranes lifting loads between 0.5 and 3 tons, sling equipment operation, boiler operation, and safety and health management system operations. In 2023, a total of 25,405 participants attended related environmental, safety, and health courses, with a total of 21,660.5 training hours for employees and non-employees (including dispatched personnel, on-site security guards, onsite cleaners, and company meal staff).

BenQ Materials adopts a diversified occupational safety and health education training system to replace traditional face-to-face teaching methods, including using resources from the Occupational Safety and Health Administration's digital learning platform, introducing external training resources, training foreign employees as professional instructors (providing close and easily understandable training content), and organizing external professional seminars. These efforts deepen employees' awareness of workplace safety and continuously maintain a safe and healthy work environment.

#### **Occupational Injury Statistics**

BenQ Materials' occupational injury statistics are disclosed in accordance with the definition of occupational injury under the Occupational Safety and Health Act and the Global Reporting Initiative (GRI) GRI 403-9 occupational injury statistics indicators. In 2023, no fatalities or severe occupational injuries occurred among all workers (employees and non-employees). A total of 17 recordable occupational injuries were reported, mainly involving entanglement hazards, including 6 disabling injuries, resulting in a total of 96 days of lost time due to disability.

The primary types of occupational injuries for employees were entanglement and cutting, caused by inadequate machine safety guards or incomplete standard operating procedures. There were 2 occupational injuries among non-employee workers at BenQ Materials, mainly due to being struck or entangled because of failure to follow standard operating procedures. Safety inspections and improvements for machinery, operating procedures, and environmental safety across the entire plant have been conducted

	Emp	oloyees Di	sability In	jury Statis	tics	Non-E	mployees	Disability	Injury Sta	tistics
Item	2019	2020	2021	2022	2023	2019	2020	2021	2022	2023
Whole-year working hours	1,115,620	3,116,150	2,036,168	5,152,318	6,640,976	1,149,300	867,942	392,392	1,260,334	1,217,134
Number of people of occupational injury and death	0	0	0	0	0	0	0	0	0	0
Occupational injury and death ratio	0	0	0	0	0	0	0	0	0	0
Number of severe occupational injuries	0	0	0	0	0	0	0	0	0	0
Rate of severe occupational injuries	0	0	0	0	0	0	0	0	0	0
Number of recordable occupational injuries	4	7	4	11	15	0	0	0	0	2
Rate of recordable occupational injuries	4	2	2	2	2	0	0	0	0	2
Number of disabling injuries	2	5	2	7	4	0	0	0	0	2
Number of days lost due to disabling injuries	24	183	55	238	26	0	0	0	0	66
Disability injury frequency (FR)	1.79	1.6	0.98	1.35	0.6	0.00	0.00	0.00	0.00	1.64
Disability injury severity (SR)	21	58	27	46	3	0	0	0	0	54
Frequency severity indicator (FRI)	0.19	0.3	0.16	0.24	0.04	0.00	0.00	0.00	0.00	0.29

Note 1: Data covers Taoyuan Plant, Longke Plant, Yunlin Plant, Suzhou Plant in China, Wuhu Plant, and subsidiaries Jingjie, Shuocheng, and Weipu.

Note 2: Employee working hours are calculated based on day shifts and rotating shifts, with day shifts calculated as 8 hours per day and rotating shifts as 10 hours per day. Non-employee workers include dispatched personnel, on-site security guards, on-site cleaners, on-site meal staff, construction contractors, and on-site convenience store clerks. Working hours for non-employee workers are calculated based on job characteristics, with dispatched personnel and on-site security guards calculated as 10 hours per day, while others, such as cleaners, meal staff, and convenience store clerks, are calculated as 8 hours per day. The number of construction contractors is calculated by the average number of entries per month, with each entry calculated as 8 hours.

Note 3: The calculation of indicators does not include traffic injury incidents:

Occupational Injury Fatality Rate = (Number of occupational injury fatalities × 10^6) ÷ Total annual working hours

Severe Occupational Injury Rate = (Number of severe occupational injuries (excluding occupational fatalities) × 10^6) ÷ Total annual working hours

Recordable Occupational Injury Rate = (Number of recordable occupational injuries × 10^6) ÷ Total annual working hours

Disabling Injury Frequency (FR) = (Total number of disabling injuries × 10<sup>6</sup>) ÷ Total annual working hours

Disabling Injury Severity (SR) = (Number of lost workdays due to disabling injuries × 10<sup>6</sup>) ÷ Total annual working hours

Comprehensive Injury Index (FSI) = FR × SR / 1000

"Number of Severe Occupational Injuries": Injuries where the injured person cannot recover (e.g., amputation) or cannot return to their pre-injury work status within six months.

"Number of Recordable Occupational Injuries": The total number of occupational injuries, including fatalities, severe injuries, and those requiring internal or external medical attention.

"Disabling Injury" refers to injury cases where the injured person temporarily (or permanently) cannot return to work; the lost workdays exclude the day of injury and the day of return to work, but include any days in between (including Sundays, holidays, or company shutdown days) and any additional days of work disability caused by







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Inheriting the corporate vision of BenQ Group, "Realizing the Beauty of a Technological Life," BenQ Materials has taken on the mission of social responsibility, continuously promoting various sustainable actions, including environmental sustainability and social care. To realize this vision, in addition to regular "charitable donations," BenQ Materials promotes initiatives under four main themes: "charity care," "educational roots," "green actions," and "arts and culture." The company offers "3 days of paid volunteer leave" to encourage employees to participate in activities autonomously and collaborates with various local care programs to address social issues while continuing to contribute to Taiwan.

Туре	Item	Starting Year	Indicator	2023 Goal	2023 Actual Outcome	2023 Achievement Rate	2024 Goal	2023 Investment Amount		
Community Care and Welfare	Vision Hope Project	2014	Assist mediumand low-income household children Accumulated number of people with glasses fitting	2,200	2,307	104%	2,450	182,283		
Educational Development	Science Camp	2014	Accumulated number of children serviced	5	5	100%	5	126,260		
Green Action	Green Party	2011	Accumulated tree planting quantity	Determine the number of trees to plant based on the size of the designated planting area for the year.						
	Taiwan agricultural food plan	2016	Purchase amount of current year	4.5 Tons	4.7 Tons	104%	5.0 Tons	417,515		
Art and Culture	Promotion of Local Arts and Culture	2014	Annual Sponsorship of Various Types of Arts and Cultural Groups or Events							

# **Charitable donations**



# **Donation of Scar Removal Patches to Sunshine Foundation**

BenQ Materials' wound care brand Ansikang, adhering to the concept of social care, donated scar removal patches to the Sunshine Foundation in December 2023 to help burn and scald patients with appropriate post-injury treatment, hoping to help them return to daily life with greater confidence.



#### **Donation of Medical Gowns to Turkey**

A severe earthquake struck the Turkish-Syrian border, causing numerous casualties. BenQ Materials' fabric brand Xpore, upon learning of the local medical units' need for medical hygiene supplies, donated 5,300 waterproof and breathable medical gowns to Turkish medical units in March 2023, hoping to ease the burden on the Turkish medical units in maintaining patient hygiene and cleanliness.



#### **Donation of Supplies to Rural Swimming Teams in Taiwan**

In December 2023, BenQ Materials' fabric brand Xpore organized a sponsorship event to support school swimming teams. We understand the importance of school sports teams for the physical and mental development of students, especially in sports like swimming where the appropriateness and quality of equipment directly affect the athletes' performance and comfort. To support school sports teams, we provided a four-piece sports set to school swimming teams across Taiwan, including a storage bag, sports bag, shoe bag, and sports cap, ensuring high-quality, suitable sports equipment for competitions and training. This sponsorship program benefited 23 schools with a total donation of 11,750 items, valued at approximately NT\$18 million.



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# **Community Care and Welfare**

#### **Vision Hope Project**

"Healthy eyes create a colorful life" is the original intention and belief behind BenQ Materials' vision care brand, Miroku. BenQ Materials collaborates with Kobayashi Optical and local child welfare centers to provide free lenses and frames to children from low-income households across Taiwan. The Vision Hope Project has been running for nearly 11 years, with a total of 2,307 pairs of glasses provided.

In 2023, 443 students applied for the Vision Hope Project, with applications from new collaborating agencies and schools doubling compared to 2022. However, we found that less than 70% of the applicants actually went to get their glasses. Through close discussions with the Family Support Foundation, we understood that this gap was due to the caregiving difficulties faced by disadvantaged families and intergenerational caregivers. To ensure better utilization of resources, two extension programs, "Glasses Fitting Follow-Up Mechanism" and "Eye Environment Assessment for Supported Cases," will be implemented in 2024. Through on-site inspections and assessment mechanisms, we will continue to focus on and improve the vision health issues of disadvantaged children.



# Participation in Optometrist Association Training and Industry-Academia Cooperation

As a pioneer in eye care, BenQ Materials' vision care brand actively participates in continuing education courses for optometrists. In August 2023, the company participated in the fourth annual meeting of the Taiwan Optometrist Association, where they introduced Miroku's advanced technology, allowing Taiwanese optometry professionals to understand the importance of new generation silicone hydrogels for corneal health. They also gained a deeper understanding of how Miroku's unique "dot-matrix oxygen permeable cross-linking technology" creates colorful yet breathable and comfortable lenses. In addition, they actively promoted eye care information through the brand's social media on Facebook, which was well received and shared by optical outlets, thus expanding the impact of health education. In terms of industryacademia cooperation, thousands of boxes of contact lenses were donated to the Optometry Department of Asia University in 2023, mainly to teach students how to identify correct product information and practice proper wearing techniques. Miroku is committed to nurturing talents in the field



#### **Organize Medical Product Health Education Activities**

The Ansikang team, a wound care brand of BenQ Materials, held workshops at care facilities to introduce Ansikang's medical products and health education activities. They provided wound care solutions for all stages, helping participants understand the importance of wound care and assisting patients in returning to daily life more quickly. During the process, they also listened to feedback from end users and relayed it to the R&D team, which helps improve product design and fosters a cycle of mutual benefit in society.

#### Joint Seminar with Cheng Hsin General Hospital

In October 2023, Sigma, a medical packaging brand of BenQ Materials, held an event at Cheng Hsin General Hospital where they shared insights on the design and material usage of medical sterilization packaging and updates on ISO 11607 regulations. They also addressed the issue of packaging density in sterilization bags, providing a 75% maximum limit guideline to facilitate smoother operations for medical staff. This event not only promoted industry exchange but also provided practical solutions for medical work.







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# **Green Actions**



#### **GreenParty Green Carnival**

To celebrate Earth Day and Arbor Day, BenQ Materials has held the "GreenParty Green Carnival" tree-planting event for 12 consecutive years. Through the enthusiastic participation of employees and their families, they use fun ecological tours and tree-planting activities to make green promises with friends and family, demonstrating their commitment to environmental sustainability.

As of 2023, BenQ Materials has planted over 9,371 trees across various plants in Taiwan through the Green Carnival. The company not only focuses on planting trees but also on the care and maintenance of trees, including regular pruning, checking tree health, and fertilizing. To ensure proper growth, they also conduct periodic branch thinning and replanting. With proper care, the small forests formed by these trees, combined with the plant's ecological ponds, gradually create habitats for insects and birds, forming a small ecosystem. The sustainable and enriching Green Party aims to deeply root corporate resources in the land, hoping to continuously share with society and create a greener and better future.

#### Taiwan agricultural food plan

BenQ Materials' Taiwan Agro-Food Project began in response to the unsold agricultural products in the Mariwan community in Jianshi Township, Hsinchu. With a commitment to supporting small farmers, BenQ Materials purchases unsold and organic agricultural products, which are used in employee cafeterias and made available for employees to buy directly. Through the enthusiastic support and purchase by employees, they not only enjoy and buy healthy and organic agricultural products but also help resolve the community's unsold produce issue, achieving the benefit of social prosperity.

The Taiwan Agro-Food Project has been in operation for 8 years by 2023, with a cumulative purchase amount of NT\$4.25 million, including about NT\$410,000 for agricultural products in 2023. In addition to cooperating with the Mariwan community in Hsinchu and the local small farmers' platform "Sanxiao Market" in Yunlin, the project learned about the difficulties faced by small farming families in Lala Mountain, Taoyuan, and immediately initiated the purchase of cabbage. In 2024, the project will expand cooperation with social enterprises, evaluate more cooperation opportunities, and help more friendly agriculture in Taiwan. BenQ Materials' "Taiwan Agro-Food Action Support Plan" received recognition from the Taiwan Sustainable Action Award in 2023, winning a silver medal in the United Nations Sustainable Development Goal "SDG 2: Zero Hunger" category.

#### **Biodiversity: Creating a Green Oasis**

BenQ Materials' Yunke Plant, located in Douliu, Yunlin, spans 11 hectares of vast land. Over the past decade, the company has been committed to creating a green environment, planting more than 4,000 trees. In addition to regular pruning and maintenance, some areas follow a natural ecological method. These trees, with minimal human intervention, have added vitality to the plant and provided rich resources for the local ecosystem.

To further enrich biodiversity, the plant has extensively planted native species and honey plants, such as camphor trees, pomelos, and longan trees. These trees not only provide beautiful scenery but also offer habitats and food sources for local birds and other wildlife, further enhancing the plant's ecological environment.

In addition, the plant actively engages in carbon sequestration activities by planting a large number of trees and regularly pruning branches to enhance their carbon sequestration capabilities. Along the Yunlin River, they plant locally common and high carbon-sequestration species like Phyllostachys pubescens (green bamboo) to further green the plant's environment. BenQ Materials' Yunke Plant is not just a production base but also a potential biodiversity treasure. The company plans to continue green-related projects in the future, hoping to create more diverse green oases.















## BenQ Materials Introduction

2 Sustainability Governance











8 Social participation

# **9** Appendix

# **Educational Development**



#### **Science Camp**

BenQ Materials has long been concerned with the overall growth needs of children in Taiwan, particularly focusing on improving the education of children from disadvantaged families. They have been continuously implementing the one-day science camp project "Saian Science Camp," aiming to provide schools with more resources for science education through corporate support.

In line with the concept of integrating core business technologies, volunteers with professional knowledge regularly visit rural elementary schools to teach and conduct practical activities related to everyday science. Through interesting and lively course designs, they guide children to easily learn science, inspire interest in science through experiments, and lead students to think about experimental principles and teamwork. As of 2023, a total of 25 sessions were held, serving 748 people.

In 2023, BenQ Materials proactively sent invitations to rural elementary schools in areas with a higher number of schools in Taoyuan and Yunlin. Enthusiastic responses were received within just a few days. To cooperate more flexibly with the schools, they planned "one-day camps" and "half-day courses" for schools to choose from. In 2022, BenQ Materials also attempted SROI (Social Return on Investment) for the first time, inviting the teachers who accompanied the activities to fill out feedback questionnaires a month after the event to assess whether the children experienced positive changes from participating. In 2023, the annual impact reached 71% (children proactively asking questions in class, engaging in hands-on activities, and being more willing to complete assignments), an increase of 16% compared to the previous year.

In 2024, the company will incorporate its professional resources to design wound care courses, providing students with more diverse learning opportunities. During the science camp, they also learned about the lack of resources for experimental teaching equipment in rural elementary schools, which led to the evaluation and formulation of a science and education subsidy plan, aiming to provide more substantial support to schools in need.

## **Art and Culture**



Since 2016, BenQ Materials has collaborated with the Yuanyang Cultural and Educational Foundation to host quarterly art exhibitions with different themes at the company. These exhibitions provide employees with opportunities to engage with various forms of art, helping them relax and enjoy cultural enrichment, while indirectly stimulating their creativity and imagination. The company has invested over NT\$200,000 in this project.

As Generation Y continues to enter the workforce, the company has also started hosting trendy lectures for the new generation, inviting singer-songwriters and famous YouTubers to share their insights. We encourage employees to interact and exchange with people from different backgrounds and cultures, which helps promote cultural diversity and understanding. Supporting and promoting the development of arts and culture creates a richer and more vibrant work environment.